JOHN HAY MANAGEMENT CORPORATION

COMPENSATION FOR DIRECTORS FOR CY 2023

GOCC Class per EO 24:

Per Diem for Board Meetings: PhP 5,000.00 (for Directors) PhP 6,000.00 (for Chairman)

Per Diem for Committee Meetings: PhP 3,000.000

Name of Director	BOD Meetings Attended	Total BOD Per Diems	Committee Membership	Committee Meetings Attended	Total Committee Per Diems	Reimbursements	Total
Eduardo B. Davalan	24	120,000.00	Member, Finance Committee Member, Nominations, Remunerations and Organizational Development Committee Chairperson, Risk Management Committee Member, Special Committee of the CJHDevCo Concerns and 19 Conditionalities	33	72,000.00	221,265.04	413,265.04
Ronaldo F. De Jesus	24	120,000.00	Member, Business Development Committee Member, Risk Management Committee Member, Special Committee of the CJHDevCo Concerns and 19 Conditionalities	26	72,000.00	246,072.90	438,072.90
Catherine A. De la Rosa	24	120,000.00	Member, Business Development Committee Member, Risk Management Committee Member, Special Committee of the CJHDevCo Concerns and 19 Conditionalities	26	72,000.00	140,309.11	332,309.11

Name of Director	BOD Meetings Attended	Total BOD Per Diems	Committee Membership	Committee Meetings Attended	Total Committee Per Diems	Reimbursements	Total
			Member, Finance Committee				
Charito R. Dulay	24	120,000.00	Chairperson, Nominations, Remunerations and Organizational Development Committee	32	72,000.00	266,367.68	458,367.68
			Member, Risk Management Committee				
	18	90,000.00	Member, Audit Committee Member, Business Development Committee	25	72,000.00	258,608.17	420,608.17
Alejandro F. Fernandez			Chairperson, Governance Committee				
			Member, Special Committee of the CJHDevCo Concerns and 19 Conditionalities				
	24	120,000.00	Member, Business Development Committee	37	72,000.00	405,527.50	597,527.50
			Chairperson, Governance Committee				
Oscar T. Fiel			Member, Nominations,				
			Remunerations and Organizational Development Committee				
			Member, Risk Management				
			Committee				
	24	120,000.00	Chairperson, Business Development Committee	29	72,000.00 80,80		60 272,809.60
			Member, Executive Committee				
Allan R. Garcia			Member, Finance Committee			80,809.60	
			Member, Nominations,				
			Remunerations and Organizational				
			Development Committee				
			Member, Special Committee of the CJHDevCo Concerns and 19				
			Conditionalities				

Name of Director	BOD Meetings Attended	Total BOD Per Diems	Committee Membership	Committee Meetings Attended	Total Committee Per Diems	Reimbursements	Total
		144,000.00	Chairperson, Executive Committee	36	72,000.00	375,692.98	591,692.98
	24		Chairperson, Finance Committee				
Rufino G. Ibay Jr.			Member, Governance Committee				
			Member, Risk Management				
			Committee				
			Member, Audit Committee		72,000.00	100,134.45	292,134.45
			Member, Business Development				
Rudolph Steve E. Jularbal	24	120,000.00	Committee	37			
'		0,000.00	Member, Executive Committee	-			
			Member, Risk Management				
			Committee				
	24	120,000.00	Chairperson, Audit Committee	39	72,000.00		667,339.98
			Member, Governance Committee				
Gloria F. Peralta			Member, Nominations,			475,339.98	
Gioria F. Peraita			Remunerations and Organizational			473,339.90	
			Development Committee				
			Member, Risk Management Committee				
			Member, Audit Committee				
	5	25,000.00	Member, Business Development	5	0.00	13,000.00	38,000.00
			Committee				
Marlo Ignacio V. Quadra			Chairperson, Special Committee of				
			the CJHDevCo Concerns and 19				
			Conditionalities				
Christian Paul L. Ulpindo	24	120,000.00	Member, Audit Committee	20	60,000.00	228,734.67	408,734.67
			Member, Nominations,				
			Remunerations and Organizational				
			Development Committee				
			Chairperson, Special Committee of				
			the CJHDevCo Concerns and 19				
			Conditionalities				

REIMBURSABLE EXPENSES FOR CY 2023 (if applicable)

Name of Director	Reimbursable Expenses	Budget for the year	Breakdown (actual expenses)	Total (actual expense)	
Eduardo B. Davalan	Transportation Representation	240,000.00	48,823.44	221,265.04	
Edualdo B. Davalali	Communication	30,000.00	17,500.00	221,205.04	
	Travelling*		154,941.60		
Panalda E. Da Jasus	Transportation Representation	240,000.00	96,623.90	246,072.90	
Ronaldo F. De Jesus	Communication	30,000.00	11,994.00	240,072.90	
	Travelling*		137,455.00		
Coth origo A. Do la Daga	Transportation Representation	240,000.00	50,903.52	440,000,44	
Catherine A. De la Rosa	Communication	30,000.00	22,500.00	140,309.11	
	Travelling*	·	66,905.59		
	Transportation Representation	240,000.00	93,459.63	266,367.68	
Charito R. Dulay	Communication	30,000.00	17,500.00		
	Travelling*	,	155,408.05		
	Transportation Representation	240,000.00	128,474.17	258,608.17	
Alejandro F. Fernandez	Communication	30,000.00	22,500.00		
	Travelling*		107,634.00		
Occar T. Fiel	Transportation Representation	240,000.00	192,858.04	405 527 50	
Oscar T. Fiel	Communication	30,000.00	24,599.01	405,527.50	
	Travelling*		188,070.45		
Allan R. Garcia	Transportation Representation	240,000.00	80,809.60		
	Communication	30,000.00	0.00	80,809.60	
	Travelling*		0.00		
Buting C. Iboy, Ir	Transportation Representation	240,000.00	205,277.97	075 000 00	
Rufino G. Ibay Jr.	Communication	30,000.00	3,660.00	375,692.98	
	Travelling*		166,755.01		
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NOTE:

Dir. Davalan resides in Baguio City

Dir. De Jesus resides in Pampanga

Dir. De la Rosa resides in Baguio City

Dir. Dulay resides in Baguio City

Dir. Fernandez resides in Tarlac City

Dir. Fiel resides in Quezon City

Pres. Garcia resides in Baguio City

Dir. Ibay resides in Quezon City

Name of Director	Reimbursable Expenses	Budget for the year	Breakdown (actual expenses)	Total (actual expense)	
Dudolph Stove E. Julerhel	Transportation Representation	240,000.00	30,937.79	100,134.45	
Rudolph Steve E. Jularbal	Communication	30,000.00	18,756.14		
	Travelling*		50,440.52		
	Transportation Representation	240,000.00	151,058.06	475,339.98	
Gloria F. Peralta	Communication	30,000.00	27,470.00		
	Travelling*		296,811.92		
	Transportation Representation	240,000.00	0.00	13,000.00	
Marlo Ignacio V. Quadra	Communication	30,000.00	0.00		
	Travelling*		13,000.00		
Christian Paul I. Illninda	Transportation Representation	240,000.00	145,789.67	220 724 67	
Christian Paul L. Ulpindo	Communication	30,000.00	25,000.00	228,734.67	
	Travelling*		57,945.00		

NOTE:

Dir. Jularbal resides in Quezon City

Dir. Peralta resides in Laoag City, Ilocos Norte

Dir. Quadra resides in Baguio City

Dir. Ulpindo resides in Baguio City

NOTE 1: Maximum Budget for the year

Transportation and Representation per month per Director 20,000.00

Communication per month per Director 2,500.00

*Travelling for the Board for the year (lump-sum) 1,500,000.00

Note 2: Board and Committee Meetings are held in Baguio (JHMC Office) and in Manila alternatively, for facilitation coordination and decision making

Note 3: Board Members arrive for Board Meetings by air or land transport, as necessary, from their respective places of residence

Note 4: Some Board Members directly represent the Corporation, pro bono, in legal proceedings and in client meetings relative to marketing, finance and investments