JOHN HAY MANAGEMENT CORPORATION

COMPENSATION FOR DIRECTORS FOR CY 2022

GOCC Class per EO 24:

Per Diem for Board Meetings: PhP 5,000.00 (for Directors) PhP 6,000.00 (for Chairman)

Per Diem for Committee Meetings: PhP 3,000.000

Name of Director	BOD Meetings Attended	Total BOD Per Diems	Committee Membership	Committee Meetings Attended	Total Committee Per Diems	Reimbursements	Total
Eduardo B. Davalan	24	120,000.00	Member, Finance Committee Member, Nominations, Remunerations and Organizational Development Committee Chairperson, Risk Management Committee Member, Special Committee of the CJHDevCo Concerns and 19 Conditionalities	41	72,000.00	195,860.90	387,860.90
Ronaldo F. De Jesus	24	120,000.00	Member, Business Development Committee Member, Risk Management Committee Member, Special Committee of the CJHDevCo Concerns and 19 Conditionalities	22	66,000.00	270,682.59	456,682.59
Catherine A. De la Rosa	24	120,000.00	Member, Business Development Committee Member, Risk Management Committee Member, Special Committee of the CJHDevCo Concerns and 19 Conditionalities	21	63,000.00	247,282.05	430,282.05

Name of Director	BOD Meetings Attended	Total BOD Per Diems	Committee Membership	Committee Meetings Attended	Total Committee Per Diems	Reimbursements	Total
Charito R. Dulay	24	120,000.00	Member, Audit Committee Member, Finance Committee Chairperson, Nominations, Remunerations and Organizational Development Committee	41	72,000.00	236,294.36	428,294.36
			Member, Risk Management Committee				
Alejandro F. Fernandez	24	120,000.00	Member, Audit Committee Member, Business Development Committee Chairperson, Governance Committee	18	54,000.00	291,423.98	465,423.98
Oscar T. Fiel	21	105,000.00	Member, Business Development Committee Member, Governance Committee Member, Nominations, Remunerations and Organizational Development Committee	19	57,000.00	292,505.55	454,505.55
Allan R. Garcia	24	120,000.00	Chairperson, Business Development Committee Member, Executive Committee Member, Finance Committee Member, Nominations, Remunerations and Organizational Development Committee Member, Special Committee of the CJHDevCo Concerns and 19 Conditionalities	30	72,000.00	60,125.30	252,125.30
Rufino G. Ibay Jr.	24	142,000.00	Chairperson, Executive Committee Chairperson, Finance Committee Member, Governance Committee Member, Risk Management Committee	39	72,000.00	288,105.69	502,105.69

Name of Director	BOD Meetings Attended	Total BOD Per Diems	Committee Membership	Committee Meetings Attended	Total Committee Per Diems	Reimbursements	Total
Rudolph Steve E. Jularbal	24	120,000.00	Member, Audit Committee Member, Business Development Committee Member, Executive Committee Member, Risk Management Committee	30	72,000.00	104,986.81	296,986.81
Ceasar G. Oracion	2	12,000.00	Member, Business Development Committee Chairperson, Executive Committee Member, Finance Committee Chairperson, Governance Committee Member, Risk Management Committee Member, Special Committee of the CJHDevCo Concerns and 19 Conditionalities	5	15,000.00	0.00	27,000.00
Gloria F. Peralta	21	105,000.00	Chairperson, Audit Committee Member, Governance Committee Member, Nominations, Remunerations and Organizational Development Committee Member, Risk Management Committee	32	72,000.00	375,470.20	552,470.20
Christian Paul L. Ulpindo	24	120,000.00	Member, Audit Committee Member, Nominations, Remunerations and Organizational Development Committee Member, Risk Management Committee Chairperson, Special Committee of the CJHDevCo Concerns and 19 Conditionalities	- 22	66,000.00	259,655.04	445,655.04

REIMBURSABLE EXPENSES FOR CY 2022 (if applicable)

Name of Director	Reimbursable Expenses	Budget for the year	Breakdown (actual expenses)	Total (actual expense)	
	Transportation	240,000,00	40,661.37		
Educada B. Bassalas	Representation	240,000.00	0.00	195,860.90	
Eduardo B. Davalan	Communication	30,000.00	25,000.00	195,660.90	
	Travelling*		130,199.53		
	Transportation	240,000.00	38,386.88		
Ronaldo F. De Jesus	Representation	240,000.00	0.00	270,682.59	
Ronaldo F. De Jesus	Communication	30,000.00	13,083.00	270,682.59	
	Travelling*		219,212.71		
	Transportation	240,000.00	0.00		
Catherine A. De la Rosa	Representation	240,000.00	1,425.62	247,282.05	
Catherine A. De la Rosa	Communication	30,000.00	30,000.00	247,262.05	
	Travelling*		215,856.43		
	Transportation	240,000.00	16,427.09	236,294.36	
Charito R. Dulay	Representation	240,000.00	66,893.35		
Charlo R. Dulay	Communication	30,000.00	30,000.00		
	Travelling*		122,973.92		
	Transportation	240,000.00	54,226.01	291,423.98	
Alejandro F. Fernandez	Representation	240,000.00	2,754.80		
	Communication	30,000.00	30,000.00	291,423.90	
	Travelling*		204,443.17		
	Transportation	240,000.00	0.00		
Oscar T. Fiel	Representation	240,000.00	1,740.79	292,505.55	
Oscai I. Fiei	Communication	30,000.00	27,500.00	292,303.33	
	Travelling*		263,264.76		
Allan R. Garcia	Transportation	240,000.00	0.00	60,125.30	
	Representation	240,000.00	0.00		
	Communication	30,000.00	0.00	00,125.50	
	Travelling*		60,125.30		
	Transportation	240,000.00	9,100.00		
Rufino G. Ibay Jr.	Representation	240,000.00	14,620.41	288,105.69	
Taililo G. Ibay JI.	Communication	30,000.00	5,000.00	200,100.09	
	Travelling*		259,385.28		

NOTE:

Dir. Davalan resides in Baguio City

Dir. De Jesus resides in Pampanga

Dir. De la Rosa resides in Baguio City

Dir. Dulay resides in Baguio City

Dir. Fernandez resides in Tarlac City

Dir. Fiel resides in Quezon City

Pres. Garcia resides in Baguio City

Dir. Ibay resides in Quezon City

Name of Director	Reimbursable Expenses	Budget for the year	Breakdown (actual expenses)	Total (actual expense)	
	Transportation	240,000.00	3,645.50		
Rudolph Steve E. Jularbal	Representation	240,000.00	2,640.00	104,986.81	
Kudolphi Steve E. Julaibai	Communication	30,000.00	28,776.41	104,966.61	
	Travelling*		69,924.90		
	Transportation	240,000.00	0.00		
Ceasar G. Oracion	Representation	240,000.00	0.00	0.00	
Ceasar G. Oracion	Communication	30,000.00	0.00	0.00	
	Travelling*		0.00		
	Transportation	240,000.00	0.00	4	
Gloria F. Peralta	Representation	240,000.00	5,206.66		
Gioria F. Peraita	Communication	30,000.00	27,500.00	3/5,4/0.20	
	Travelling*		342,763.54		
	Transportation	240,000,00	54,236.12		
Christian Baul I. Illninda	Representation	240,000.00	95,879.96	250 655 04	
Christian Paul L. Ulpindo	Communication	30,000.00	29,903.25	259,655.04	
	Travelling*		79,635.71		

NOTE:

Dir. Jularbal resides in Quezon City

Dir. Oracion resides in Baguio City

Dir. Peralta resides in Laoag City, Ilocos Norte

Dir. Ulpindo resides in Baguio City

NOTE 1: Maximum Budget for the year

Transportation and Representation per month per Director

Communication per month per Director

*Travelling for the Board for the year (lump-sum)

20,000.00

2,500.00

1,500,000.00

Note 2: Board and Committee Meetings are held in Baguio (JHMC Office) and in Manila (BCDA Office in Taguig City) alternatively, for facilitation coordination and decision makil Note 3: Board Members arrive for Board Meetings by air or land transport, as necessary, from their respective places of residence

Note 4: Some Board Members directly represent the Corporation, pro bono, in legal proceedings and in client meetings relative to marketing, finance and investments