



ASSETS

CURRENT ASSETS

Cash and Cash Equivalents	73,893,000.83
Cash on Hand	48,414.20
Cash-Collecting Officers	8,414.20
Petty Cash	40,000.00
Cash in Bank - Local Currency	62,376,179.24
Cash in Bank-Local Currency, Current Account	62,376,179.24
Cash Equivalents	11,468,407.39
Time Deposits-Local Currency	11,468,407.39
Investments	75,192,026.31
Investments in Time Deposits	75,192,026.31
Investments in Time Deposits-Local Currency	68,056,705.34
Investments in Time Deposits-Foreign Currency	7,135,320.97
Receivables	48,394,744.74
Loans and Receivable Accounts	83,802.54
Accounts Receivable	75,468.62
Allowance for Impairment-Accounts Receivable	(3,773.43)
Net Value-Accounts Receivable	71,695.19
A/R Clearing - Tempo Account	12,107.35
Inter-Agency Receivables	34,642,260.14
Due from Other Government Corporations	271,758.86
Due from Parent Corporation	34,370,501.28
Other Receivables	13,668,682.06
Receivables-Disallowances/Charges	13,473,284.31
Due from Officers and Employees	79,824.36
Other Receivables	115,573.39
Inventories	4,667,076.11
Inventory Held for Consumption	4,667,076.11
Office Supplies Inventory	654,044.71
Construction Materials Inventory	3,913,431.81
Other Supplies and Materials Inventory	99,599.59
Other Current Assets	5,670,913.35

Advances	141,000.00
Advances to Special Disbursing Officer	13,000.00
Advances to Officers and Employees	128,000.00
Prepayments	3,744,381.85
Prepaid Insurance	72,578.02
Creditable Input Tax	3,671,803.83
Deposits	1,785,531.50
Guaranty Deposits	1,785,531.50
Total Current Assets	207,817,761.34
NON-CURRENT ASSETS	
Investments	5,632,000.00
Financial Assets at Fair Value Through Other Comprehe	5,500,000.00
Financial Assets at Fair Value Through Other Comprehens	5,500,000.00
Other Investments	132,000.00
Investments in Stocks	132,000.00
Receivables	605,067.73
Loans and Receivable Accounts	605,067.73
Accounts Receivable	9,782,294.46
Allowance for Impairment-Accounts Receivable	(9,177,226.73)
Net Value-Accounts Receivable	605,067.73
Investment Property	15,054,662.44
Land and Buildings	15,054,662.44
Investment Property, Building Accumulated Depreciation-Investment Property,	34,188,014.90
Building	(19,133,352.46)
Net Value-Investment Property, Buildings	15,054,662.44
Property, Plant and Equipment	16,488,773.23
Land Improvements	756,379.99
Other Land Improvements	1,555,611.42
Accumulated Depreciation-Other Land Improvements	(799,231.43)
Net Value-Other land Improvements	756,379.99



Buildings and Other Structures	3,787,604.62
Buildings	4,136,145.38
Accumulated Depreciation-Buildings	(3,722,530.84)
Net Value-Buildings	413,614.54
Other Structures	8,878,948.84
Accumulated Depreciation-Other Structures	(5,504,958.76)
Net Value-Other Structures	3,373,990.08
Machinery and Equipment	4,189,439.75
Office Equipment	1,658,496.49
Accumulated Depreciation-Office Equipment	(1,131,643.47)
Net Value-Office Equipment	526,853.02
Information & Communication Technology (ICT)	
Equipment	7,568,528.80
Accumulated Depreciation-ICT Equipment	(4,796,617.47)
Net Value-ICT Equipment	2,771,911.33
Agricultural and Forestry Equipment Accumulated Depreciation-Agricultural & Forestry	42,450.00
Equipment	(34,590.86)
Net Value-Agricultural and Forestry Equipment	7,859.14
Communication Equipment Accumulated Depreciation-Communication	87,500.01
Equipment	(73,500.00)
Net Value-Communication Equipment	14,000.01
Disaster Response & Rescue Equipment Accumulated Depreciation-Disaster Response &	19,040.00
Rescue Equipmen	(17,136.00)
Net Value-Disaster Response & Rescue Equipmen	1,904.00
Military, Police & Security Equipment	135,900.00
Accumulated Depreciation-Military, Police & Security	
Equipment	(135,892.00)
Net Value-Military, Police & Security Equipment	8.00
Printing Equipment	127,495.00
Accumulated Depreciation-Printing Equipment	(87,955.50)
Net Value-Printing Equipment	39,539.50
Technical and Scientific Equipment Accumulated Depreciation-Technical & Scientific	208,800.00
Equipment	(187,920.00)
Net Value-Technical and Scientific Equipment	20,880.00
Other Machinery and Equipment	1,899,271.12
Accumulated Depreciation-Other Machinery and Equipment	(1,092,786.37)
Net Value-Other Machinery and Equipment	806,484.75
Net value-Other Machinery and Equipment	



Transportation Equipment	7,312,312.26
Motor Vehicles	15,341,487.40
Accumulated Depreciation-Motor Vehicles	(8,029,175.14)
Net Value-Motor Vehicles	7,312,312.26
Furniture, Fixtures and Books	443,036.61
Furniture and Fixtures	3,009,987.61
Accumulated Depreciation-Furniture and Fixtures	(2,566,951.00)
Net Value-Furniture and Fixtures	443,036.61
Intangible Assets	3,879.51
Intangible Assets:	3,879.51
Computer Software	1,677,008.26
Accumulated Depreciation - Computer Software	(1,673,128.75)
Net Value-Computer Software	3,879.51
Other Assets	6,882,130.28
Total Non-Current Assets	44,738,208.38
TOTAL ASSETS	252,484,274.53



LIABILITIES

CURRENT LIABILITIES

Financial Liabilities	2,250,957.43
Payables	2,250,957.43
Accounts Payable	1,643,363.71
Accrued Expenses	603,752.62
Due to Officers and Employees	3,841.10
Inter-Agency Payables	4,224,721.70
Due to BIR	1,187,793.13
Due to PAGIBIG	162,202.84
Due to PhilHealth	90,277.45
Due to SSS	276,671.00
Due to Parent Corporation	208,712.53
Income Tax Payable	2,299,064.75
Trust Liabilities	39,396,003.26
Trust Liabilities	39,396,003.26
Trust Liabilities	30,836,900.26
Guaranty/Security Deposits Payable	8,555,353.00
Customers' Deposits Payable	3,750.00
Deferred Credits/Unearned Revenue/Income	1,116,509.18
Deferred Credits	1,069,909.18
Other Deferred Credits	1,069,909.18
Unearned Revenue/Income	46,600.00
Unearned Revenue/Income-Investment Property	46,600.00
Other Payables	104,152.05
Other Payables	104,152.05
Total Current Liabilities	47,092,343.62
TOTAL LIABILITIES	47,092,343.62



EQUITY

Retained Earnings/(Deficit)	(178,422,148.06)
Retained Earnings/(Deficit)	(178,422,148.06)
Retained Earnings/(Deficit)	(178,422,148.06)
Stockholders' Equity	383,814,078.97
Stockholders' Equity	383,814,078.97
Share Capital	383,814,000.00
Share Premium	78.97
TOTAL EQUITY	205,391,930.91
TOTAL LIABILITIES AND EQUITY	252,484,274.53

Certified by:

JOSEPHINE Q. TECAN

Accountant

RONALD B. ZAMBRANO

Finance Manager





DETAILED STATEMENT OF COMPREHENSIVE INCOME FOR THE QUARTER ENDED 30 SEPTEMBER 2021

INCOME

Service and Business Income		
Service Income		
Permit Fees		981,590.33
Clearance & Certification Fees		32,566.20
Inspection Fees		27,000.00
Verification & Authentication Fees		7,128.00
Processing Fees		77,900.00
Fines & Penalties-Service Income		73,739.88
Other Service Income:		
Other Service Income-Common Usage Service Area		
(CUSA)	3,739,529.01	
Other Service Income-SEZ ID & AAT	8,760.00	
Other Service Income-Overtime SEZAD	140,509.52	3,888,798.53
Total Service Income		5,088,722.94
Business Income		
Rent/Lease Income		221,985.88
Interest Income		278,987.68
Management Fees		51,140,778.34
Admission Fees		2,400.00
Other Business Income		5,000.00
Total Business Income		51,662,512.71
Total Service and Business Income		56,751,235.65
Gains		
Gain on Foreign Exchange (FOREX)		408,477.93
Gain on Sale of Property, Plant & Equipment		195,200.00
Total Gains		603,677.93
Other Non-Operating Income		
Miscellaneous Income		
Miscellaneous Income		402,453.70
Total Other Non-Operating Income		402,453.70
TOTAL INCOME		57,757,367.28

EXPENSES

Personnel Services:

Salaries and Wages
Salaries and Wages-Regular

(27,035,236.47)



DETAILED STATEMENT OF COMPREHENSIVE INCOME FOR THE QUARTER ENDED 30 SEPTEMBER 2021

Other Compensation	(000 814 76)
Personnel Economic Relief Allowance (PERA) Representation Allowance (RA)	(999,814.76) (526,500.00)
Transportation Allowance (TA)	(359,770.11)
Clothing/Uniform Allowance	(330,000.00)
Overtime and Night Pay	(229,827.79)
Mid-Year Bonus	(3,038,183.00)
Directors and Committee Members' Fees	(1,804,000.00)
Other Bonuses and Allowances	(60,000.00)
Total Other Compensation	(7,348,095.66)
	(1,040,090.00)
Personnel Benefit Contributions	(
SSS Retirement and Life Insurance Premiums	(848,427.50)
Employees Compensation Insurance (ECC) Premiums	(15,050.00)
Pag-IBIG Contributions	(50,050.00)
PhilHealth Contributions	(351,009.58)
Provident Fund Contributions	(192,610.00)
Total Personnel Benefit Contributions	(1,457,147.08)
Other Personnel Benefits	
Terminal Leave Benefits	(1,579,143.91)
Total Other Personnel Benefits	(1,579,143.91)
Total Personnel Services	(37,419,623.12)
Maintenance and Other Operating Expenses:	
Traveling Expenses	
Traveling Expenses-Local	(870,619.88)
Total Traveling Expenses	(870,619.88)
Training and Scholarship Expenses	
Training Expenses	(277,360.72)
Supplies and Materials Expenses	
Office Supplies Expenses	(728,072.42)
Accountable Forms Expenses	(5,100.00)
Fuel, Oil and Lubricants Expenses	(523,645.58)
Semi-Expendable Machinery & Equipment	
Expenses	(104,660.35)
Semi-Expendable Furniture, Fixtures & Books	
Expenses	(4,218.75)
Other Supplies & Materials Expenses	(290,617.18)
Total Supplies and Materials Expenses	(1,656,314.28)
4	

DETAILED STATEMENT OF COMPREHENSIVE INCOME FOR THE QUARTER ENDED 30 SEPTEMBER 2021

Utility Expenses	
Water Expenses	(146,195.82)
Electricity Expenses	(98,639.72)
Total Utility Expenses	(244,835.54)
Communication Expenses	
Postage and Courier Services	(7,500.00)
Telephone Expenses	(286,891.67)
Internet Subscription Expenses	(513,917.37)
Cable, Satellite, Telegraph and Radio Expenses	(8,778.56)
Total Communication Expenses	(817,087.60)
Confidential, Intelligence & Extraordinary Expenses	
Extraordinary & Miscellaneous Expenses	(63,881.39)
Professional Services	
Legal Services	(47,200.00)
Auditing Services	(1,047,534.12)
Other Professional Services	(2,972,164.37)
Total Professional Services	(4,066,898.49)
General Services	
Environment/Sanitary Services	(445,655.00)
Janitorial Services	(989,445.40)
Security Services	(359,273.84)
Other General Services	(27,150.00)
Total General Services	(1,821,524.24)
Repairs and Maintenance	
Repairs and Maintenance-Investment Property	(5,333.33)
Repairs and Maintenance-Buildings & Other	
Structures	(46,666.67)
Repairs and Maintenance-Machinery and	
Equipment	(136,205.36)
Repairs and Maintenance-Transportation Equipment	(280, 222, 21)
	(280,222.31)
Total Repairs and Maintenance	(468,427.67)
Taxes, Insurance Premiums and Other Fees	
Taxes, Duties & Licenses	(60,207.30)
Fidelity Bond Premiums	(25,875.00)
Insurance/Reinsurance Expenses	(115,654.24)
Total Taxes, Insurance Premiums and Other Fees	(201,736.54)



DETAILED STATEMENT OF COMPREHENSIVE INCOME FOR THE QUARTER ENDED 30 SEPTEMBER 2021

Other Maintenance and Operating Expenses	
Advertising, Promotional & Marketing Expenses	(453,604.11)
Printing & Publication Expenses	(17,234.39)
Representation Expenses	(588,184.69)
Rent/Lease expenses	(157,692.84)
Other Maintenance & Operating Expenses	
(OMOE)	(63,486.98)
Total Other Maintenance and Operating Expenses	(1,280,203.01)
Total Maintenance and Other Operating Expenses	(11,768,889.36)
Non-Cash Expenses	
Depreciation	
Depreciation-Investment Property	(574,274.79)
Depreciation-Land Improvements	(40,960.17)
Depreciation-Buildings & Other Structures	(261,750.44)
Depreciation-Machinery and Equiptment (M&E)	(751,784.51)
Depreciation-Transportation Equipment	(1,136,633.09)
Depreciation-Furniture and Fixtures	(37,251.18)
Total Depreciation	(2,802,654.18)
Amortization	
Amortization-Intangible Assets	(42,674.06)
Losses:	
Other Losses	(54,219.28)
Total Losses	(54,219.28)
Total Non-Cash Expenses	(2,899,547.52)
TOTAL EXPENSES	(52,088,060.00)
PROFIT/(LOSS) BEFORE TAX	5,669,307.28
Income Tax Expense/(Benefit)	(3,199,295.44)
PROFIT/(LOSS) AFTER TAX	2,470,011.84
Assistance and Subsidy	-
Other Comprehensive Income/(Loss) for the Period	
	0.450.044.04

Certified Correct;

JOSEPHINE Q. TECAN

COMPREHESIVE INCOME/(LOSS)

Accountant

Finance Manager

2,470,011.84





STATEMENT OF CHANGES IN EQUITY FOR THE QUARTER ENDED 30 SEPTEMBER 2021

	Retained Earnings/ (Deficit)	Share Capital	Share Premium	TOTAL
DATANCE AT 01 TANKARY 2020	(150.25(.3(1.00)	202 014 000 00	70.07	224 527 71 (00
BALANCE AT 01 JANUARY, 2020	(159,276,361.99)	383,814,000.00	78.97	224,537,716.98
CHANGES IN EQUITY FOR 2020				
Add/(Deduct):				
Issuance of Share Capital		-	-	-
Comprehensive Income for the Year	12,255,451.26			12,255,451.26
Dividends	(32,330,098.43)			(32,330,098.43)
Other Adjustments	(1,051,902.56)			(1,051,902.56)
BALANCE AT 31 DECEMBER, 2020	(180,402,911.72)	383,814,000.00	78.97	203,411,167.25
CHANGES IN EQUITY FOR 2021				
Add/(Deduct):				
Issuance of Share Capital		-		-
Comprehensive Income for the Year	2,470,011.84			2,470,011.84
Other Adjustments	(489,248.18)			(489,248.18)
BALANCE AT 30 SEPTEMBER, 2021	(178,422,148.06)	383,814,000.00	78.97	205,391,930.91

JOSEPHINE Q. TECAN

Accountant

Certified Correct:





DETAILED STATEMENT OF CASH FLOWS FOR THE QUARTER ENDED 30 SEPTEMBER 2021

CASH FLOWS FROM OPERATING ACTIVITIES

Cash Inflows:

Cash innows.	
Collection of Income/Revenue	84,853,384.57
Collection of Service and Business Income:	84,452,932.57
Collection of Service and Business Income	1,648,643.70
Collection of SC Reservations, inc. (IHG) - CUSA	3,496,128.28
Collection of Rustan Coffee Corporation - CUSA	84,680.65
Reviving Tradition Foods & Trading Corp./ Choco-late de Batirol -	
CUSA	16,777.60
Estate Management Fee (Less Capital Outlay)	79,206,702.34
Collection of other non-operating income	400,452.00
Collection of Receivables	444,866.47
Collection of loans and receivables	130,111.86
Collection of receivable from audit disallowances and /or charges	24,636.13
Collection of other receivables:Return of OPEX	290,118.48
Receipt of Inter-Agency Fund Transfers	106,779,190.73
Receipt of cash for the account of Other Government Corporations:	
Land Related Cost Reimbursement	104,802,487.93
Scout Barrio Housing Project (SBHP)	1,976,702.80
Trust Receipts	30,940.00
Receipt of guaranty/security deposits/performance bond	20,940.00
Collection of other trust receipts: Adopt a Tree Program	10,000.00
Other Receipts	229,060.24
Receipt of unearned income/revenue	28,000.00
Receipt of refund of cash advances	101,111.74
Receipt of bidders documents	45,000.00
Refund of guaranty deposits	54,720.00
Receipt of payment for liquidated damages	228.50
Total Cash Inflows	192,337,442.01
Adjustments	36,000,993.05
Restoration of cash for cancelled/lost/stale checks/ADA	266,310.00
Other adjustments-Inflow (Fund Transfers from Investments in Time	
Deposits)	35,734,683.05
Adjusted Cash Inflows	228,338,435.06



DETAILED STATEMENT OF CASH FLOWS FOR THE QUARTER ENDED 30 SEPTEMBER 2021

Cash Outflows

Payment of Expenses	(55,621,523.01)
Payment of personnel services	(22,678,168.98)
Payment of maintenance and other operating expenses	(32,943,354.03)
Purchase of Inventories	(730,155.61)
Purchase of inventories held for consumption	(620,907.40)
Purchase of semi-expendable machinery & equipment	(105,029.46)
Purchase of semi-expendable furniture, fixtures & books	(4,218.75)
Grant of Cash Advances	(1,201,735.00)
Advances to officers and employees	(1,201,735.00)
Prepayments	(39,449.89)
Prepaid Insurance	(39,449.89)
Refund of Deposits	(16,200.00)
Refund of customers' deposits	(16,200.00)
Payment of Accounts Payable	(10,073,609.59)
Remittance of Personnel Benefit Contributions and Mandatory	
Deductions	(19,547,532.32)
Remittance of taxes withheld	(11,127,863.62)
Remittance of SSS/Pag-IBIG/PhilHealth:	
Remittance of SSS	(2,033,332.24)
Remittance of PAG-IBIG	(1,263,016.85)
Remittance of PHIC	(713,147.61)
Remittance of other payables (DBP personal loans)	(4,410,172.00)
Release of Inter-Agency Fund Transfers	(92,801,145.16)
Issuance of fund to other funds	
Release of other inter-agency advances:	
Land Related Costs/Advances for BCDA CY2021	(68,489,565.64)
Land Related Costs/Advances for BCDA Prior Year	(21,582,295.62)
Release of funds to Parent Corporation: Inbound Pacific IncCantinetta Variable-Rental Based on Sales	(48,726.96)
Scout Barrio Housing Project (SBHP)	(1,976,386.91)
Reviving Tradition Foods and Trading Corporation (Choco-late De	(1,5 / 0,5 00.5 1)
Batirol) - Rental	(704,170.03)
Other Disbursements	(55,017,06)
Refund of Guaranty/Security Deposits & Performance Bond	(55,017.06)
Total Cash Outflows	(180,086,367.64)
Adjusted Cash Outflows	(180,086,367.64)
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Cash Provided by/(Used in) Operating Activities	48,252,067.42

DETAILED STATEMENT OF CASH FLOWS FOR THE QUARTER ENDED 30 SEPTEMBER 2021

CASH FLOWS FROM INVESTING ACTIVITIES

Cash Inflows	
Proceeds from Sale/Disposal of Property, Plant and Equipment	274,000.00
Collection of COB for Capital Outlay	1,500,000.00
Total Cash Inflows	1,774,000.00
Adjusted Cash Inflows	1,774,000.00
Cash Outflows	
Purchase/Construction of Property, Plant and Equipment	(698,084.29)
Purchase of machinery and equipment	(698,084.29)
Total Cash Ouflows	(698,084.29)
Adjusted cash Outflows	(698,084.29)
Net Cash Provided By/(Used In) Investing Activities	1,075,915.71
INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	49,327,983.13
CASH AND CASH EQUIVALENTS, JANUARY 1	24,565,017.70
CASH AND CASH EQUIVALENTS to date	73,893,000.83
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JOSEPHINE O. TECAN

Accountant

RUNALD B. ZAMBRAN

Finance Manager