



ASSETS

CURRENT ASSETS	
Cash and Cash Equivalents	94,435,472.46
Cash on Hand	79,515.25
Cash-Collecting Officers	39,515.25
Petty Cash	40,000.00
Cash in Bank - Local Currency	82,909,645.34
Cash in Bank-Local Currency, Current Account	82,909,645.34
Cash Equivalents	11,446,311.87
Time Deposits-Local Currency	11,446,311.87
Investments	110,433,692.69
Investments in Time Deposits	110,433,692.69
Investments in Time Deposits-Local Currency	103,647,443.63
Investments in Time Deposits-Foreign Currency	6,786,249.06
Receivables	37,600,284.15
Loans and Receivable Accounts	4,132.24
Accounts Receivable	-
A/R Clearing - Tempo Account	4,132.24
Inter-Agency Receivables	24,696,190.76
Due from Other Government Corporations	238,600.00
Due from Parent Corporation	24,457,590.76
Other Receivables	12,899,961.15
Receivables-Disallowances/Charges	12,695,074.31
Due from Officers and Employees	89,313.45
Other Receivables	115,573.39
Inventories	4,717,326.83
Inventory Held for Consumption	4,717,326.83
Office Supplies Inventory	661,233.40
Construction Materials Inventory	3,913,431.81
Other Supplies and Materials Inventory	142,661.62
Other Current Assets	5,669,400.98

Prepayments	3,713,254.48
Advances to Contractors	191,482.87
Prepaid Insurance	123,927.55
Creditable Input Tax	3,221,386.88
Other Prepayments	176,457.18
Deposits	1,785,531.50
Guaranty Deposits	1,785,531.50
Total Current Assets	252,856,177.11
NON-CURRENT ASSETS	
Investments	5,632,000.00
Financial Assets at Fair Value Through Other Comprehene	5,500,000.00
Financial Assets at Fair Value Through Other Comprehensive	5,500,000.00
Other Investments	132,000.00
Investments in Stocks	132,000.00
Receivables	631,509.77
Loans and Receivable Accounts	631,509.77
Accounts Receivable	10,092,299.14
Allowance for Impairment-Accounts Receivable	(9,460,789.37)
Net Value-Accounts Receivable	631,509.77
Investment Property	15,428,728.30
Land and Buildings	15,428,728.30
Investment Property, Building	34,188,014.90
Accumulated Depreciation-Investment Property, Building	(18,759,286.60)
Net Value-Investment Property, Buildings	15,428,728.30
Property, Plant and Equipment	17,373,915.96

Land Improvements	783,686.77
Other Land Improvements	1,555,611.42
Accumulated Depreciation-Other Land Improvements	(771,924.65)
Net Value-Other land Improvements	783,686.77
Buildings and Other Structures	3,956,139.24
Buildings	4,136,145.38
Accumulated Depreciation-Buildings	(3,671,798.12)
Net Value-Buildings	464,347.26
Other Structures	8,878,948.84
Accumulated Depreciation-Other Structures	(5,387,156.86)
Net Value-Other Structures	3,491,791.98
Machinery and Equipment	4,009,178.10
Office Equipment	1,658,496.49
Accumulated Depreciation-Office Equipment	(1,049,256.16)
Net Value-Office Equipment	609,240.33
Information & Communication Technology (ICT)	
Equipment	6,870,444.51
Accumulated Depreciation-ICT Equipment	(4,457,177.97)
Net Value-ICT Equipment	2,413,266.54
Agricultural and Forestry Equipment Accumulated Depreciation-Agricultural & Forestry	42,450.00
Equipment	(33,119.33)
Net Value-Agricultural and Forestry Equipment	9,330.67
Communication Equipment	87,500.01
Accumulated Depreciation-Communication Equipment	(69,562.50)
Net Value-Communication Equipment	17,937.51
Disaster Response & Rescue Equipment Accumulated Depreciation-Disaster Response & Rescue	19,040.00
Equipmen	(17,136.00)
Net Value-Disaster Response & Rescue Equipmen	1,904.00
Military, Police & Security Equipment Accumulated Depreciation-Military, Police & Security	135,900.00
Equipment	(135,892.00)
Net Value-Military, Police & Security Equipment	8.00
Financial Statements DSED	Pac

Printing Equipment	127,495.00
Accumulated Depreciation-Printing Equipment	(83,725.50)
Net Value-Printing Equipment	43,769.50
Technical and Scientific Equipment Accumulated Depreciation-Technical & Scientific	208,800.00
Equipment	(187,920.00)
Net Value-Technical and Scientific Equipment	20,880.00
Other Machinery and Equipment Accumulated Depreciation-Other Machinery and	1,899,271.12
Equipment	(1,006,429.57)
Net Value-Other Machinery and Equipment	892,841.55
Transportation Equipment	8,157,041.12
Motor Vehicles	16,129,487.40
Accumulated Depreciation-Motor Vehicles	(7,972,446.28)
Net Value-Motor Vehicles	8,157,041.12
Furniture, Fixtures and Books	467,870.73
Furniture and Fixtures	3,009,987.61
Accumulated Depreciation-Furniture and Fixtures	(2,542,116.88)
Net Value-Furniture and Fixtures	467,870.73
Intangible Assets	27,156.27
Intangible Assets:	27,156.27
Computer Software	1,677,008.26
Accumulated Depreciation - Computer Software	(1,649,851.99)
Net Value-Computer Software	27,156.27
Other Assets	6,882,130.28
Total Non-Current Assets	45,975,440.58
TOTAL ASSETS	298,831,617.69

LIABILITIES

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Financial Liabilities	6,913,040.29
Payables	6,913,040.29
Accounts Payable	5,952,241.03
Accrued Expenses	956,958.16
Due to Officers and Employees	3,841.10
Inter-Agency Payables	6,480,503.86
Due to BIR	414,424.72
Due to PAGIBIG	148,552.33
Due to PhilHealth	87,321.45
Due to SSS	233,772.90
Due to Parent Corporation	2,518,821.55
Income Tax Payable	3,077,610.91
Trust Liabilities	69,164,649.83
Trust Liabilities	69,164,649.83
Trust Liabilities	66,582,031.36
Guaranty/Security Deposits Payable	2,388,294.47
Customers' Deposits Payable	194,324.00
Deferred Credits/Unearned Revenue/Income	1,138,893.16
Deferred Credits	1,120,293.16
Other Deferred Credits	1,120,293.16
Unearned Revenue/Income	18,600.00
Unearned Revenue/Income-Investment Property	18,600.00
Other Payables	10,005,359.34
Dividends Payables	9,831,808.13
Other Payables	173,551.21
Total Current Liabilities	93,702,446.48
TOTAL LIABILITIES	93,702,446.48

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Retained Earnings/(Deficit)	(178,684,907.76)
Retained Earnings/(Deficit)	(178,684,907.76)
Retained Earnings/(Deficit)	(178,684,907.76)
Stockholders' Equity	383,814,078.97
Stockholders' Equity	383,814,078.97
Share Capital	383,814,000.00
Share Premium	78.97
TOTAL EQUITY	205,129,171.21
TOTAL LIABILITIES AND EQUITY	298,831,617.69

Certified by:

JOSEPHINE Q. TECAN

Accountant

RONALO B. ZAMBRANO





INCOME

Service and Business Income		
Service Income		441 271 17
Permit Fees		441,371.17
Clearance & Certification Fees		23,000.00
Inspection Fees		17,000.00
Verification & Authentication Fees		2,592.00
Processing Fees		37,920.00
Fines & Penalties-Service Income		40,936.86
Other Service Income:		
Other Service Income-Common Usage Service Area	1.550 (22.50	
(CUSA)	1,572,423.68	
Other Service Income-SEZ ID & AAT Other Service Income-Overtime SEZAD	- 48,813.17	1 621 226 85
	40,013.17	1,621,236.85
Total Service Income		2,184,056.88
Business Income		
Rent/Lease Income		26,700.00
Interest Income		85,462.76
Management Fees		14,105,199.83
Other Business Income		2,000.00
Total Business Income		14,219,362.59
Total Service and Business Income		16,403,419.47
Gains		
Gain on Foreign Exchange (FOREX)		59,406.02
Total Gains		
Total Gains		59,406.02
Other Non-Operating Income		
Miscellaneous Income		
Miscellaneous Income		1,945.20
Total Other Non-Operating Income		1,945.20
TOTAL INCOME		16,464,770.69
EXPENSES		
Personnel Services:		
Salaries and Wages		
Salaries and Wages-Regular		(8,916,277.56)



Other Compensation	
Personnel Economic Relief Allowance (PERA)	(329,908.05)
Representation Allowance (RA)	(175,500.00)
Transportation Allowance (TA)	(120,000.00)
Clothing/Uniform Allowance	(318,000.00)
Overtime and Night Pay	(86,062.72)
Directors and Committee Members' Fees	(705,000.00)
Total Other Compensation	(1,734,470.77)
Personnel Benefit Contributions	
SSS Retirement and Life Insurance Premiums	(279,632.50)
Employees Compensation Insurance (ECC) Premiums	(4,970.00)
Pag-IBIG Contributions	(16,500.00)
PhilHealth Contributions	(115,986.17)
Provident Fund Contributions	(61,880.00)
Total Personnel Benefit Contributions	(478,968.67)
Other Personnel Benefits	
Terminal Leave Benefits	(988,887.04)
Total Other Personnel Benefits	(988,887.04)
Total Personnel Services	(12,118,604.04)
Total Personnel Services Maintenance and Other Operating Expenses:	(12,118,604.04)
	(12,118,604.04)
Maintenance and Other Operating Expenses:	(12,118,604.04) (179,681.50)
Maintenance and Other Operating Expenses: Traveling Expenses	
Maintenance and Other Operating Expenses: Traveling Expenses Traveling Expenses-Local	(179,681.50)
Maintenance and Other Operating Expenses: Traveling Expenses Traveling Expenses-Local Total Traveling Expenses	(179,681.50)
Maintenance and Other Operating Expenses: Traveling Expenses Traveling Expenses-Local Total Traveling Expenses Training and Scholarship Expenses Training Expenses	(179,681.50) (179,681.50)
Maintenance and Other Operating Expenses: Traveling Expenses Traveling Expenses-Local Total Traveling Expenses Training and Scholarship Expenses Training Expenses Supplies and Materials Expenses	(179,681.50) (179,681.50) (45,187.50)
Maintenance and Other Operating Expenses: Traveling Expenses Traveling Expenses-Local Total Traveling Expenses Training and Scholarship Expenses Training Expenses	(179,681.50) (179,681.50)
Maintenance and Other Operating Expenses: Traveling Expenses Traveling Expenses-Local Total Traveling Expenses Training and Scholarship Expenses Training Expenses Supplies and Materials Expenses Office Supplies Expenses	(179,681.50) (179,681.50) (45,187.50) (78,058.96) (94,228.50)
Maintenance and Other Operating Expenses: Traveling Expenses Traveling Expenses-Local Total Traveling Expenses Training and Scholarship Expenses Training Expenses Supplies and Materials Expenses Office Supplies Expenses Fuel, Oil and Lubricants Expenses	(179,681.50) (179,681.50) (45,187.50) (78,058.96)
Maintenance and Other Operating Expenses: Traveling Expenses Traveling Expenses-Local Total Traveling Expenses Training and Scholarship Expenses Training Expenses Supplies and Materials Expenses Office Supplies Expenses Fuel, Oil and Lubricants Expenses Other Supplies & Materials Expenses	(179,681.50) (179,681.50) (45,187.50) (78,058.96) (94,228.50) (62,972.77)
Maintenance and Other Operating Expenses: Traveling Expenses Traveling Expenses Total Traveling Expenses Training and Scholarship Expenses Training Expenses Supplies and Materials Expenses Office Supplies Expenses Fuel, Oil and Lubricants Expenses Other Supplies & Materials Expenses Total Supplies and Materials Expenses Utility Expenses	(179,681.50) (179,681.50) (45,187.50) (78,058.96) (94,228.50) (62,972.77) (235,260.23)
Maintenance and Other Operating Expenses: Traveling Expenses Traveling Expenses-Local Total Traveling Expenses Training and Scholarship Expenses Training Expenses Supplies and Materials Expenses Office Supplies Expenses Fuel, Oil and Lubricants Expenses Other Supplies & Materials Expenses Total Supplies and Materials Expenses	(179,681.50) (179,681.50) (45,187.50) (78,058.96) (94,228.50) (62,972.77)
Maintenance and Other Operating Expenses: Traveling Expenses Traveling Expenses-Local Total Traveling Expenses Training and Scholarship Expenses Training Expenses Supplies and Materials Expenses Office Supplies Expenses Fuel, Oil and Lubricants Expenses Other Supplies & Materials Expenses Total Supplies and Materials Expenses Utility Expenses Water Expenses	(179,681.50) (179,681.50) (45,187.50) (78,058.96) (94,228.50) (62,972.77) (235,260.23) (46,982.00)

Communication Expenses	
Postage and Courier Services	(3,269.00)
Telephone Expenses	(80,902.13)
Internet Subscription Expenses	(32,505.10)
Cable, Satellite, Telegraph and Radio Expenses	(3,291.96)
Total Communication Expenses	(119,968.19)
Professional Services	
Legal Services	(10,200.00)
Other Professional Services	(801,917.12)
Total Professional Services	(812,117.12)
General Services	
Environment/Sanitary Services	(77,927.50)
Security Services	(48,559.02)
Total General Services	(126,486.52)
Repairs and Maintenance	
Repairs and Maintenance-Investment Property	(5,333.33)
Repairs and Maintenance-Buildings & Other	(10.666.68)
Structures Remains and Maintenance Transportation	(10,666.67)
Repairs and Maintenance-Transportation Equipment	(12,765.18)
• •	
Total Repairs and Maintenance	(28,765.18)
Taxes, Insurance Premiums and Other Fees	
Taxes, Duties & Licenses	(51,038.12)
Insurance/Reinsurance Expenses	(38,492.47)
Total Taxes, Insurance Premiums and Other Fees	(89,530.59)
Other Maintenance and Operating Expenses	
Advertising, Promotional & Marketing Expenses	-
Printing & Publication Expenses	(10,243.84)
Representation Expenses	(132,238.25)
Total Other Maintenance and Operating Expenses	(142,482.09)
l Maintenance and Other Operating Expenses	(1,846,993.13)



Non-Cash Expenses	
Depreciation	
Depreciation-Investment Property	(200, 208.93)
Depreciation-Land Improvements	(13,653.39)
Depreciation-Buildings & Other Structures	(93,215.82)
Depreciation-Machinery and Equiptment (M&E)	(233,961.87)
Depreciation-Transportation Equipment	(370,704.23)
Depreciation-Furniture and Fixtures	(12,417.06)
Total Depreciation	(924,161.30)
Amortization	
Amortization-Intangible Assets	(19,397.30)
Losses:	
Other Losses	(54,219.28)
Total Losses	(54,219.28)
Total Non-Cash Expenses	(997,777.88)
TOTAL EXPENSES	(14,963,375.05)
PROFIT/(LOSS) BEFORE TAX	1,501,395.64
Income Tax Expense/(Benefit)	(371,883.13)
PROFIT/(LOSS) AFTER TAX	1,129,512.51
Assistance and Subsidy	-
Other Comprehensive Income/(Loss) for the Period	
COMPREHESIVE INCOME/(LOSS)	1,129,512.51

Certified Correct:

JOSEPHINE Q. TECAN

Accountant

RONALD B. ZAMBRANO





TOTAL

STATEMENT OF CHANGES IN EQUITY FOR THE QUARTER ENDED 31 MARCH 2021

Retained Earnings/

CHANGES IN EQUITY FOR 2020

Add/(Deduct):

Issuance of Share Capital

Comprehensive Income for the Year Dividends

Other Adjustments

BALANCE AT 31 DECEMBER, 2020

CHANGES IN EQUITY FOR 2021

Add/(Deduct):

Issuance of Share Capital Comprehensive Income for the Year Other Adjustments

BALANCE AT 31 MARCH, 2021

(Deficit)	1	Premium	
(159,276,361.99)	383,814,000.00	78.97	224,537,716.98
	-	_	-
-			
12,255,451.26			12,255,451.26
(32,330,098.43)			(32,330,098.43)
(1,051,902.56)			(1,051,902.56)
(100, 403, 011, 73)	202.014.000.00	70.07	202 411 177 25
(180,402,911.72)	383,814,000.00	78.97	203,411,167.25
1 120 512 51	-		1 120 512 51
1,129,512.51			1,129,512.51
588,491.45	1		588,491.45
(178,684,907.76)	383,814,000.00	78.97	205,129,171.21

Share Capital

Share

Certified Correct:

JOSEPHINE Q. TECAN

Accountant





Certificate Number: AJA16-0059

DETAILED STATEMENT OF CASH FLOWS FOR THE QUARTER ENDED 31 MARCH 2021

CASH FLOWS FROM OPERATING ACTIVITIES

		W dies	
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	11		6 8 8 8 P

Collection of Income/Revenue	79,928,219.06
Collection of Service and Business Income:	79,928,047.06
Collection of Service and Business Income	660,816.93
Collection of SC Reservations, inc. (IHG) - CUSA	1,524,197.60
Reviving Tradition Foods & Trading Corp./ Choco-late de Batirol -	
CUSA	16,777.60
Estate Management Fee (Less Capital Outlay)	77,726,254.93
Collection of other non-operating income	172.00
Collection of Receivables	122,523.25
Collection of loans and receivables	598.16
Collection of receivable from audit disallowances and /or charges	8,206.26
Collection of other receivables:Return of OPEX	113,718.83
Receipt of Inter-Agency Fund Transfers	30,523,691.99
Receipt of cash for the account of Other Government Corporations:	
Land Related Cost Reimbursement	28,547,098.21
Scout Barrio Housing Project (SBHP)	1,976,593.78
Trust Receipts	200,574.00
Receipt of customers' deposits	190,574.00
Collection of other trust receipts: Adopt a Tree Program	10,000.00
Other Receipts	39,663.99
Receipt of refund of cash advances	14,663.99
Receipt of bidders documents	25,000.00
Total Cash Inflows	110,814,672.29
Adjustments	36,310.00
Restoration of cash for cancelled/lost/stale checks/ADA	36,310.00
Adjusted Cash Inflows	110,850,982.29

Cash Outflows

Payment of Expenses	(7,681,988.25)
Payment of personnel services	(6,547,381.90)
Payment of maintenance and other operating expenses	(1,134,606.35)

DETAILED STATEMENT OF CASH FLOWS

FOR THE QUARTER ENDED 31 MARCH 2021

Purchase of Inventories	(10,987.50)
Purchase of inventories held for consumption	(10,987.50)
Grant of Cash Advances	(388,115.00)
Advances to officers and employees	(388,115.00)
Prepayments	(7,326.12)
Prepaid Insurance	(7,326.12)
Refund of Deposits	(16,200.00)
Refund of customers' deposits	(16,200.00)
Payment of Accounts Payable	(9,512,093.62)
Remittance of Personnel Benefit Contributions and Mandatory	
Deductions	(6,508,966.76)
Remittance of taxes withheld	(3,778,926.69)
Remittance of SSS/Pag-IBIG/PhilHealth:	
Remittance of SSS	(470,395.66)
Remittance of PAG-IBIG	(296,100.36)
Remittance of PHIC	(172,853.59)
Remittance of other payables (DBP personal loans)	(1,790,690.46)
Release of Inter-Agency Fund Transfers	(18,152,833.22)
Release of other inter-agency advances:	
Land Related Costs/Advances for BCDA CY2021	(12,338,001.63)
Land Related Costs/Advances for BCDA Prior Year	(3,085,547.69)
Release of funds to Parent Corporation:	
Inbound Pacific IncCantinetta Variable-Rental Based on Sales	(48,726.96)
Scout Barrio Housing Project (SBHP)	(1,976,386.91)
Reviving Tradition Foods and Trading Corporation (Choco-late De	
Batirol) - Rental	(704,170.03)
Other Disbursements	(52,017.06)
Refund of Guaranty/Security Deposits & Performance Bond	(52,017.06)
Total Cash Outflows	(42,330,527.53)
Adjustments	
Adjusted Cash Outflows	(42,330,527.53)
Net Cash Provided by/(Used in) Operating Activities	68,520,454.76



DETAILED STATEMENT OF CASH FLOWS FOR THE QUARTER ENDED 31 MARCH 2021

CASH FLOWS FROM INVESTING ACTIVITIES

Cash Inflows	
Collection of COB for Capital Outlay	1,350,000.00
Total Cash Inflows	1,350,000.00
Cash Outflows	
Total Cash Ouflows	
Net Cash Provided By/(Used In) Investing Activities	1,350,000.00
INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	69,870,454.76
Effects of Exchange Rate Changes on Cash and Cash Equivalents	-
CASH AND CASH EQUIVALENTS, JANUARY 1	24,565,017.70
CASH AND CASH EQUIVALENTS to date	94,435,472.46

Certified by:

JOSEPHINE Q. TECAN

Accountant

RONALD B. ZAMBRANO