

JHMC Copy

Republic of the Philippines
Office of the President

JHMC

JOHN HAY MANAGEMENT CORPORATION
a member of The BCDA Group



Allan R. Garcia

President and CEO

14 February 2020

ENEL D. COPING

Audit Team Leader

Commission on Audit



Dear Auditor Coping:

May we respectfully submit the **JHMC CY2020 Year-End Financial Statements and Other Financial Reports/Schedules**, in compliance with COA Circular No. 2015-004 dated 16 July 2015, for inclusion in the Annual Financial Reports (AFR) for GOCCs annexed as follows:

- A. Pre-Closing Trial Balance
- B. Post-Closing Trial Balance
- C. Detailed Statement of Financial Position
- D. Detailed Statement of Comprehensive Income
- E. Detailed Statement of Cash Flows
- F. Statement of Changes in Equity
- G. Statement of Management's Responsibility for Financial Statements
- H. Condensed Statement of Financial Position
- I. Condensed Statement of Comprehensive Income
- J. Condensed Statement of Cash Flows
- K. Notes to Financial Statements
- L. Breakdown of Domestic/ Foreign Loans
- M. Taxes Remitted
- N. Dividends Paid/ Remitted to the National Government
- O. Subsidies Received from Other GOCCs
- P. Summary of Discretionary, Representation, Extraordinary, Promotional, Confidential, and Consultancy Expenses
- Q. Roster of Membership of Governing Board

We hope everything is in order and thank you for your continued support.

Very truly yours,


ALLAN RAZON GARCIA

John Hay Special Economic Zone
P.O. Box 1088, Baguio City 2600
Philippines

A member of The  Group
Bureau of Customs and Development Authority

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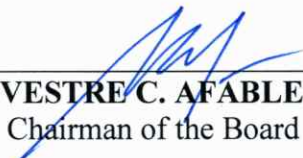
"Catalyst for National Development through Good Corporate Governance"

STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The Management of the **JOHN HAY MANAGEMENT CORPORATION** is responsible for the preparation of the financial statements as at **31 December 2020**, including the additional components attached thereto in accordance with the prescribed financial reporting framework indicated therein. The responsibility includes designing and implementing internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

The Board of Directors reviews and approves the financial statements before such statements are issued to the regulators, creditors and other users.


The Commission on Audit has audited the financial statements of the **JOHN HAY MANAGEMENT CORPORATION** in accordance with the Philippine Public Sector Standards on Auditing and has expressed its opinion on the fairness of presentation upon completion of such audit, in its report to the Board of Directors.


SILVESTRE C. AFABLE JR.
Chairman of the Board

FEB 14 2021
Date Signed


RONALD B. ZAMBRANO
Finance Manager

FEB 14 2021
Date Signed


ALLAN R. GARCIA
President and CEO

FEB 14 2021
Date Signed



JOHN HAY MANAGEMENT CORPORATION
a member of The BCDA Group



DETAILED STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2020

	<u>CY2020</u>	<u>CY2019</u>
ASSETS		
CURRENT ASSETS		
Cash and Cash Equivalents	24,565,017.70	80,749,808.92
Cash on Hand	27,367.68	458,205.59
Cash-Collecting Officers	27,367.68	458,205.59
Petty Cash	-	-
Cash in Bank - Local Currency	13,102,936.67	32,534,870.81
Cash in Bank-Local Currency, Current Account	13,102,936.67	32,534,870.81
Cash Equivalents	11,434,713.35	47,756,732.52
Time Deposits-Local Currency	11,434,713.35	47,756,732.52
Investments	110,309,307.64	83,716,736.66
Investments in Time Deposits	110,309,307.64	83,716,736.66
Investments in Time Deposits-Local Currency	103,647,443.63	76,746,705.74
Investments in Time Deposits-Foreign Currency	6,661,864.01	6,970,030.92
Receivables	47,414,814.44	39,739,002.50
Loans and Receivable Accounts	94,352.89	59,671.13
Accounts Receivable	99,318.83	45,968.35
<i>Allowance for Impairment-Accounts Receivable</i>	(4,965.94)	(2,298.42)
Net Value-Accounts Receivable	94,352.89	43,669.93
A/R Clearing - Tempo Account	-	16,001.20
Inter-Agency Receivables	34,403,042.93	26,670,388.64
Due from Other Government Corporations	168,599.65	169,184.65
Due from Parent Corporation	34,234,443.28	26,501,203.99
Intra-Agency Receivables	-	130,468.39
Due from Other Funds	-	130,468.39
Other Receivables	12,917,418.62	12,878,474.34
Receivables-Disallowances/Charges	12,703,280.57	12,759,353.92
Due from Officers and Employees	98,564.66	119,120.42
Other Receivables	115,573.39	-

DETAILED STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2020

	<u>CY2020</u>	<u>CY2019</u>
Inventories	<u>4,847,371.06</u>	<u>5,019,800.68</u>
<i>Inventory Held for Consumption</i>	4,847,371.06	5,019,800.68
Office Supplies Inventory	734,467.36	872,864.98
Construction Materials Inventory	3,913,431.81	3,913,431.81
Other Supplies and Materials Inventory	199,471.89	233,503.89
Other Current Assets	<u>4,956,574.86</u>	<u>5,132,624.08</u>
<i>Prepayments</i>	3,171,043.36	3,347,092.58
Advances to Contractors	536,522.34	802,433.56
Prepaid Insurance	47,808.07	19,977.73
Creditable Input Tax	2,586,712.95	2,509,868.87
Withholding Tax at Source	-	14,812.42
<i>Deposits</i>	1,785,531.50	1,785,531.50
Guaranty Deposits	1,785,531.50	1,785,531.50
Total Current Assets	<u>192,093,085.70</u>	<u>214,357,972.84</u>
NON-CURRENT ASSETS		
Investments	<u>5,632,000.00</u>	<u>5,632,000.00</u>
Financial Assets at Fair Value Through Other Comp	5,500,000.00	5,500,000.00
Financial Assets at Fair Value Through Other Compre	5,500,000.00	5,500,000.00
Other Investments	132,000.00	132,000.00
Investments in Stocks	132,000.00	132,000.00
Receivables	<u>651,473.87</u>	<u>892,023.45</u>
Loans and Receivable Accounts	651,473.87	892,023.45
Accounts Receivable	10,107,297.30	8,984,810.52
<i>Allowance for Impairment-Accounts Receivable</i>	(9,455,823.43)	(8,092,787.07)
Net Value-Accounts Receivable	651,473.87	892,023.45
Investment Property	<u>15,628,937.23</u>	<u>16,502,080.66</u>
Land and Buildings	15,628,937.23	16,502,080.66
Investment Property, Building	34,188,014.90	34,188,014.90
<i>Accumulated Depreciation-Investment Property, Building</i>	(18,559,077.67)	(17,685,934.24)
Net Value-Investment Property, Buildings	15,628,937.23	16,502,080.66

DETAILED STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2020

	<u>CY2020</u>	<u>CY2019</u>
Property, Plant and Equipment	18,733,337.61	14,197,896.19
Land Improvements	797,340.16	851,953.72
Other Land Improvements	1,555,611.42	1,555,611.42
<i>Accumulated Depreciation-Other Land Improvements</i>	<i>(758,271.26)</i>	<i>(703,657.70)</i>
Net Value-Other land Improvements	797,340.16	851,953.72
Buildings and Other Structures	4,103,574.34	4,593,482.54
Buildings	4,678,338.13	4,678,338.13
<i>Accumulated Depreciation-Buildings</i>	<i>(4,125,945.03)</i>	<i>(3,983,404.71)</i>
Net Value-Buildings	552,393.10	694,933.42
Other Structures	8,878,948.84	8,878,948.84
<i>Accumulated Depreciation-Other Structures</i>	<i>(5,327,767.60)</i>	<i>(4,980,399.72)</i>
Net Value-Other Structures	3,551,181.24	3,898,549.12
Machinery and Equipment	4,252,247.11	3,641,377.60
Office Equipment	1,658,496.49	1,575,204.23
<i>Accumulated Depreciation-Office Equipment</i>	<i>(1,004,951.54)</i>	<i>(816,262.96)</i>
Net Value-Office Equipment	653,544.95	758,941.27
Information & Communication Technology (ICT) Equipment	6,879,551.65	5,608,060.80
<i>Accumulated Depreciation-ICT Equipment</i>	<i>(4,315,537.12)</i>	<i>(3,923,984.87)</i>
Net Value-ICT Equipment	2,564,014.53	1,684,075.93
Agricultural and Forestry Equipment	42,450.00	42,450.00
<i>Accumulated Depreciation-Agricultural & Forestry Equipment</i>	<i>(32,164.19)</i>	<i>(28,343.63)</i>
Net Value-Agricultural and Forestry Equipment	10,285.81	14,106.37
Communication Equipment	87,500.01	87,500.01
<i>Accumulated Depreciation-Communication Equipment</i>	<i>(67,593.75)</i>	<i>(59,718.75)</i>
Net Value-Communication Equipment	19,906.26	27,781.26
Disaster Response & Rescue Equipment	19,040.00	19,040.00
<i>Accumulated Depreciation-Disaster Response & Rescue Equipment</i>	<i>(17,136.00)</i>	<i>(17,136.00)</i>
Net Value-Disaster Response & Rescue Equipment	1,904.00	1,904.00

DETAILED STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2020

	<u>CY2020</u>	<u>CY2019</u>
Military, Police & Security Equipment	135,900.00	135,900.00
<i>Accumulated Depreciation-Military, Police & Security Equipment</i>	<u>(135,892.00)</u>	<u>(135,892.00)</u>
Net Value-Military, Police & Security Equipment	<u>8.00</u>	<u>8.00</u>
Printing Equipment	127,495.00	127,495.00
<i>Accumulated Depreciation-Printing Equipment</i>	<u>(81,610.50)</u>	<u>(73,150.50)</u>
Net Value-Printing Equipment	<u>45,884.50</u>	<u>54,344.50</u>
Technical and Scientific Equipment	208,800.00	208,800.00
<i>Accumulated Depreciation-Technical & Scientific Equipment</i>	<u>(187,920.00)</u>	<u>(187,920.00)</u>
Net Value-Technical and Scientific Equipment	<u>20,880.00</u>	<u>20,880.00</u>
Other Machinery and Equipment	1,899,271.12	1,872,485.41
<i>Accumulated Depreciation-Other Machinery and Equipment</i>	<u>(963,452.06)</u>	<u>(793,149.14)</u>
Net Value-Other Machinery and Equipment	<u>935,819.06</u>	<u>1,079,336.27</u>
Transportation Equipment	<u>9,099,888.21</u>	<u>4,574,517.07</u>
Motor Vehicles	16,701,630.26	11,158,237.40
<i>Accumulated Depreciation-Motor Vehicles</i>	<u>(7,601,742.05)</u>	<u>(6,583,720.33)</u>
Net Value-Motor Vehicles	<u>9,099,888.21</u>	<u>4,574,517.07</u>
Furniture, Fixtures and Books	<u>480,287.79</u>	<u>536,565.26</u>
Furniture and Fixtures	3,009,987.61	3,033,445.05
<i>Accumulated Depreciation-Furniture and Fixtures</i>	<u>(2,529,699.82)</u>	<u>(2,496,879.79)</u>
Net Value-Furniture and Fixtures	<u>480,287.79</u>	<u>536,565.26</u>
Intangible Assets	<u>46,553.57</u>	<u>241,071.44</u>
<i>Intangible Assets:</i>	<u>46,553.57</u>	<u>241,071.44</u>
Computer Software	1,677,008.26	2,916,047.55
<i>Accumulated Depreciation - Computer Software</i>	<u>(1,630,454.69)</u>	<u>(2,674,976.11)</u>
Net Value-Computer Software	<u>46,553.57</u>	<u>241,071.44</u>
Other Assets	<u>6,882,130.28</u>	<u>6,882,130.28</u>
Total Non-Current Assets	<u>47,574,432.56</u>	<u>44,347,202.02</u>
TOTAL ASSETS	<u>239,667,518.26</u>	<u>258,705,174.86</u>

**DETAILED STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2020**

	<u>CY2020</u>	<u>CY2019</u>
LIABILITIES		
CURRENT LIABILITIES		
Financial Liabilities	<u>15,960,741.68</u>	<u>14,649,429.58</u>
Payables	<u>15,960,741.68</u>	<u>14,649,429.58</u>
Accounts Payable	4,770,333.69	4,774,779.69
Accrued Expenses	10,633,286.49	9,370,688.95
Due to Officers and Employees	557,121.50	503,960.94
Inter-Agency Payables	<u>7,906,307.75</u>	<u>17,231,886.44</u>
Due to BIR	2,256,131.29	1,065,947.70
Due to PAGIBIG	(1,372.23)	156,258.90
Due to PhilHealth	803.70	70,155.61
Due to SSS	2,199.26	190,248.26
Due to Parent Corporation	3,271,511.67	3,521,882.50
Income Tax Payable	2,377,034.06	12,227,393.47
Trust Liabilities	<u>3,263,113.70</u>	<u>1,682,920.78</u>
Trust Liabilities	<u>3,263,113.70</u>	<u>1,682,920.78</u>
Trust Liabilities	1,023,404.41	1,013,404.41
Guaranty/Security Deposits Payable	2,235,959.29	669,516.37
Customers' Deposits Payable	3,750.00	-
Deferred Credits/Unearned Revenue/Income	<u>1,155,093.16</u>	<u>464,242.90</u>
Deferred Credits	<u>1,120,293.16</u>	<u>49,532.50</u>
Other Deferred Credits	1,120,293.16	49,532.50
Unearned Revenue/Income	<u>34,800.00</u>	<u>414,710.40</u>
Unearned Revenue/Income-Investment Property	34,800.00	414,710.40
Other Payables	<u>9,982,096.12</u>	<u>138,978.18</u>
Dividends Payables	9,831,808.13	
Other Payables	150,287.99	138,978.18
Total Current Liabilities	<u>38,267,352.41</u>	<u>34,167,457.88</u>
TOTAL LIABILITIES	<u>38,267,352.41</u>	<u>34,167,457.88</u>

**DETAILED STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2020**

	<u>CY2020</u>	<u>CY2019</u>
EQUITY		
Retained Earnings/(Deficit)	<u>(182,413,913.12)</u>	<u>(159,276,361.99)</u>
Retained Earnings/(Deficit)	<u>(182,413,913.12)</u>	<u>(159,276,361.99)</u>
Retained Earnings/(Deficit)	(182,413,913.12)	(159,276,361.99)
Stockholders' Equity	<u>383,814,078.97</u>	<u>383,814,078.97</u>
Stockholders' Equity	<u>383,814,078.97</u>	<u>383,814,078.97</u>
Share Capital	383,814,000.00	383,814,000.00
Share Premium	78.97	78.97
TOTAL EQUITY	<u>201,400,165.85</u>	<u>224,537,716.98</u>
TOTAL LIABILITIES AND EQUITY	<u>239,667,518.26</u>	<u>258,705,174.86</u>

**DETAILED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2020**

	<u>CY2020</u>	<u>CY2019</u>
INCOME		
Service and Business Income		
Service Income		
Permit Fees	1,131,974.35	2,117,049.92
Clearance & Certification Fees	34,500.00	104,349.93
Inspection Fees	30,432.00	43,500.00
Verification & Authentication Fees	4,968.00	8,460.00
Processing Fees	58,760.00	124,842.92
Fines & Penalties-Service Income	52,760.37	167,320.20
Other Service Income:	5,939,008.81	9,206,144.33
<i>Other Service Income-Common Usage Service Area (CUSA)</i>	5,624,691.68	7,938,913.03
<i>Other Service Income-SEZ ID & AAT</i>	70,320.00	512,713.30
<i>Other Service Income-Overtime SEZAD</i>	243,997.13	754,518.00
Total Service Income	7,252,403.53	11,771,667.30
Business Income		
Rent/Lease Income	151,939.00	1,652,619.53
Interest Income	1,337,968.29	1,115,740.26
Fines & Penalties-Business Income	3,000.00	56,306.64
Management Fees	91,062,000.00	95,377,802.49
Admission Fees	977,216.00	5,500,075.00
Other Business Income	43,000.00	198,000.00
Total Business Income	93,575,123.29	103,900,543.92
Total Service and Business Income	100,827,526.82	115,672,211.22
Gains		
Gain on Sale of Property, Plant & Equipment	-	564,716.95
Total Gains	-	564,716.95
Other Non-Operating Income		
Miscellaneous Income		
Miscellaneous Income	1,795.41	15,702.00
Total Other Non-Operating Income	1,795.41	15,702.00
TOTAL INCOME	100,829,322.23	116,252,630.17

**DETAILED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2020**

	<u>CY2020</u>	<u>CY2019</u>
EXPENSES		
Personnel Services:		
Salaries and Wages		
Salaries and Wages-Regular	(35,152,815.78)	(33,382,384.26)
Other Compensation		
Personnel Economic Relief Allowance (PERA)	(1,288,691.05)	(1,236,700.02)
Representation Allowance (RA)	(702,000.00)	(662,000.00)
Transportation Allowance (TA)	(478,793.57)	(451,929.08)
Clothing/Uniform Allowance	(318,000.00)	(330,000.00)
Hazard Pay	(804,107.02)	
Overtime and Night Pay	(290,719.85)	(622,821.92)
Year-End Bonus	(2,898,375.00)	(2,942,584.65)
Cash Gift	(269,000.00)	(269,750.00)
Mid-Year Bonus	(2,888,018.00)	(2,701,400.00)
Directors and Committee Members' Fees	(1,974,000.00)	(1,976,000.00)
Other Bonuses and Allowances	(326,500.00)	(1,005,000.00)
Total Other Compensation	<u>(12,238,204.49)</u>	<u>(12,198,185.67)</u>
Personnel Benefit Contributions		
SSS Retirement and Life Insurance Premiums	(1,028,040.00)	(943,129.80)
Employees Compensation Insurance (ECC) Premi	(19,370.00)	(18,970.00)
Pag-IBIG Contributions	(64,350.00)	(63,150.00)
PhilHealth Contributions	(452,694.88)	(316,940.46)
Total Personnel Benefit Contributions	<u>(1,564,454.88)</u>	<u>(1,342,190.26)</u>
Other Personnel Benefits		
Terminal Leave Benefits	(2,212,553.64)	(2,347,498.22)
Other Personnel Benefit:		
Other Personnel Benefit-Maternity Benefits	(542,000.00)	(259,045.08)
Total Other Personnel Benefits	<u>(2,754,553.64)</u>	<u>(2,606,543.30)</u>
Total Personnel Services	<u>(51,710,028.79)</u>	<u>(49,529,303.49)</u>
Maintenance and Other Operating Expenses:		
Traveling Expenses		
Traveling Expenses-Local	(2,107,620.29)	(4,072,139.76)
Total Traveling Expenses	<u>(2,107,620.29)</u>	<u>(4,072,139.76)</u>
Training and Scholarship Expenses		
Training Expenses	(1,146,147.28)	(3,037,307.13)

**DETAILED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2020**

	<u>CY2020</u>	<u>CY2019</u>
Supplies and Materials Expenses		
Office Supplies Expenses	(585,627.83)	(1,478,563.26)
Accountable Forms Expenses	(10,200.00)	(10,000.00)
Fuel, Oil and Lubricants Expenses	(540,588.00)	(931,742.99)
Textbooks & Instructional Materials Expenses	-	-
Linens & Beddings Expenses	-	(18,900.00)
Semi-Expendable Machinery & Equipment Expenses	(68,194.64)	(752,047.83)
Semi-Expendable Furniture, Fixtures & Books Expenses	(110,980.00)	(266,485.00)
Other Supplies & Materials Expenses	(1,317,484.34)	(341,664.57)
Total Supplies and Materials Expenses	<u>(2,633,074.81)</u>	<u>(3,799,403.65)</u>
Utility Expenses		
Water Expenses	(299,912.67)	(322,282.08)
Electricity Expenses	(129,924.57)	(170,379.11)
Total Utility Expenses	<u>(429,837.24)</u>	<u>(492,661.19)</u>
Communication Expenses		
Postage and Courier Services	(16,875.50)	(20,010.28)
Telephone Expenses	(749,128.66)	(802,788.09)
Internet Subscription Expenses	(816,758.61)	(491,245.04)
Cable, Satellite, Telegraph and Radio Expenses	(12,693.37)	(13,021.14)
Total Communication Expenses	<u>(1,595,456.14)</u>	<u>(1,327,064.55)</u>
Confidential, Intelligence & Extraordinary Expenses		
Extraordinary & Miscellaneous Expenses	(49,443.50)	(110,011.20)
Professional Services		
Legal Services	(47,065.00)	(343,979.17)
Auditing Services	(2,022,515.46)	(2,079,152.12)
Consultancy Services	(3,044,857.14)	(793,097.14)
Other Professional Services	(4,120,159.67)	(4,002,055.70)
Total Professional Services	<u>(9,234,597.27)</u>	<u>(7,218,284.13)</u>
General Services		
Environment/Sanitary Services	(717,160.75)	(1,055,299.99)
Janitorial Services	(1,888,163.14)	(1,639,430.63)
Security Services	(655,632.88)	(1,225,134.02)
Other General Services	(62,590.00)	(67,900.00)
Total General Services	<u>(3,323,546.77)</u>	<u>(3,987,764.64)</u>

**DETAILED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2020**

	<u>CY2020</u>	<u>CY2019</u>
Repairs and Maintenance		
Repairs and Maintenance-Investment Property	(18,666.67)	(179,246.43)
Repairs and Maintenance-Buildings & Other Structures	(170,752.07)	(225,089.73)
Repairs and Maintenance-Machinery and Equipment	(148,035.72)	(230,611.43)
Repairs and Maintenance-Transportation Equipment	(614,074.04)	(605,905.70)
Total Repairs and Maintenance	<u>(951,528.50)</u>	<u>(1,240,853.29)</u>
Taxes, Insurance Premiums and Other Fees		
Taxes, Duties & Licenses	(63,266.36)	(73,487.54)
Fidelity Bond Premiums	(40,290.00)	(26,077.50)
Insurance/Reinsurance Expenses	(103,949.91)	(135,688.59)
Total Taxes, Insurance Premiums and Other Fee	<u>(207,506.27)</u>	<u>(235,253.63)</u>
Other Maintenance and Operating Expenses		
Advertising, Promotional & Marketing Expenses	(151,276.78)	(2,220,114.79)
Printing & Publication Expenses	(109,482.37)	(145,669.19)
Representation Expenses	(2,584,589.62)	(3,511,840.30)
Rent/Lease expenses	(26,282.14)	-
Subscription Expenses	-	(37,782.14)
Other Maintenance & Operating Expenses (OMOE)	(1,225,172.86)	(1,137,280.86)
Total Other Maintenance and Operating Expenses	<u>(4,096,803.77)</u>	<u>(7,052,687.28)</u>
Total Maintenance and Other Operating Expenses	<u>(25,775,561.84)</u>	<u>(32,573,430.45)</u>
Financial Expenses		
Financial Expenses		
Bank Charges	(56,405.71)	-
Total Financial Charges	<u>(56,405.71)</u>	<u>-</u>
Non-Cash Expenses		
Depreciation		
Depreciation-Investment Property	(873,143.43)	(987,510.12)
Depreciation-Land Improvements	(54,613.56)	(54,792.48)
Depreciation-Buildings & Other Structures	(489,908.20)	(560,025.67)
Depreciation-Machinery and Equipment (M&E)	(749,587.61)	(696,281.54)

**DETAILED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2020**

	<u>CY2020</u>	<u>CY2019</u>
Depreciation-Transportation Equipment	(1,018,021.72)	(901,664.04)
Depreciation-Furniture and Fixtures	(53,931.73)	(52,078.37)
Total Depreciation	<u>(3,239,206.25)</u>	<u>(3,252,352.22)</u>
Amortization		
Amortization-Intangible Assets	(241,071.44)	(647,672.37)
Impairment Loss		
Impairment Loss-Loans & Receivables	(1,577,233.26)	-
Losses:		
Loss on foreign Exchange (FOREX)	(375,535.91)	(271,731.72)
Other Losses	-	(330,883.11)
Total Losses	<u>(375,535.91)</u>	<u>(602,614.83)</u>
Total Non-Cash Expenses	<u>(5,433,046.86)</u>	<u>(4,502,639.42)</u>
TOTAL EXPENSES	<u>(82,975,043.20)</u>	<u>(86,605,373.36)</u>
PROFIT/(LOSS) BEFORE TAX	17,854,279.03	29,647,256.81
Income Tax Expense/(Benefit)	(7,609,829.17)	(15,400,053.73)
PROFIT/(LOSS) AFTER TAX	10,244,449.86	14,247,203.08
Assistance and Subsidy	-	-
Other Comprehensive Income/(Loss) for the Period	-	-
COMPREHESIVE INCOME/(LOSS)	<u>10,244,449.86</u>	<u>14,247,203.08</u>

DETAILED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2020

	<u>CY2020</u>	<u>CY2019</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash Inflows:		
Collection of Income/Revenue	97,630,804.92	108,549,738.35
Collection of Service and Business Income:	97,629,229.51	108,534,036.35
Collection of Service and Business Income	3,110,616.75	10,681,391.34
Collection of CUSA-Share on Utility Expenses by Locators	6,000.00	103,106.86
Collection of Treetop Adventure Phils., Inc. - CUSA	-	120,000.00
Collection of SC Reservations, inc. (IHG) - CUSA	4,109,889.96	4,259,803.96
Collection of Inbound Pacific, Inc.-Mile Hi Center - CUSA	687,783.60	2,685,631.20
Collection of Inbound Pacific, Inc.-Cantinetta - CUSA	32,104.80	125,361.20
Collection of Rustan Coffee Corporation - CUSA	41,489.28	164,640.00
Collection of Rustan Coffee Corporation - Advanced CUSA	5,080.32	16,934.40
Reviving Tradition Foods & Trading Corp./ Choco-late de Batirol - CUSA	218,108.80	48,167.95
Reviving Tradition Foods & Trading Corp./ Choco-late de Batirol - Advance for CUSA	-	3,192.05
Academia de Sophia International, Inc. - CUSA	51,156.00	272,832.00
Estate Management Fee (Less Capital Outlay)	89,367,000.00	90,052,975.39
Collection of other non-operating income	1,575.41	15,702.00
Collection of Receivables	106,086.48	488,263.67
Collection of loans and receivables	32,137.34	115,819.10
Collection of receivable from audit disallowances and /or charges	56,073.35	93,274.23
Collection of other receivables:Return of OPEX	17,875.79	279,170.34
Receipt of Inter-Agency Fund Transfers	49,381,900.21	63,044,463.87
Receipt of cash for the account of Other Government Corporations:		
Land Related Cost Reimbursement	49,381,673.29	42,715,208.34
Scout Barrio Housing Project (SBHP)	226.92	250,314.24
Treetop Adventures Phils., Inc. - Rental	-	261,250.00
SC Reservations, Inc. (IHG) - Rental	-	6,009,444.69
Inbound Pacific, Inc.-Mile Hi Center - Rental	-	5,993,221.15
Inbound Pacific, Inc.-Cantinetta - Rental	-	355,271.69
Inbound Pacific Inc.-Cantinetta Variable-Rental Based on Sales	-	56,883.12
Rustan Coffee Corporation (Starbucks) - Rental	-	292,889.70
Reviving Tradition Foods & Trading Corp./ Choco-late de Batirol-Rental	-	536,630.17
Academia de Sophia International, Inc. - Rental	-	318,452.87
Academia de Sophia International, Inc. - Security Deposit	-	166,667.00
PEZA - Rental	-	6,088,230.90

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DETAILED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2020

Trust Receipts	158,707.00	354,439.83
Receipt of guaranty/security deposits/performance bond	144,957.00	123,685.43
Receipt of customers' deposits	3,750.00	195,754.40
Collection of other trust receipts: Adopt a Tree Program	10,000.00	35,000.00
Other Receipts	536,937.19	1,113,783.09
Receipt of unearned income/revenue	84,900.00	545,554.19
Receipt of refund of cash advances	322,787.08	225,037.06
Receipt of bidders documents	129,000.00	320,000.00
Refund of guaranty deposits	-	14,290.80
Receipt of unused petty cash fund	250.11	8,901.04
Total Cash Inflows	147,814,435.80	173,550,688.81
Adjustments	18,103,032.52	1,151,263.00
Restoration of cash for cancelled/lost/stale checks/ADA	1,051,204.31	1,151,263.00
Other adjustments-Inflow (Fund Transfers from Investments in time Deposits)	17,051,828.21	-
Adjusted Cash Inflows	165,917,468.32	174,701,951.81
Cash Outflows		
Payment of Expenses	(70,943,234.15)	(64,911,684.55)
Payment of personnel services	(34,634,542.83)	(33,442,202.43)
Payment of maintenance and other operating expenses	(36,150,577.57)	(31,469,482.12)
Payment of Bids & Awards Committee Honoraria	(158,113.75)	-
Purchase of Inventories	(558,237.94)	(879,895.84)
Purchase of inventories held for consumption	(504,048.30)	(315,112.13)
Purchase of semi-expendable machinery & equipment	(54,189.64)	(438,298.71)
Purchase of semi-expendable furniture, fixtures & books	-	(126,485.00)
Grant of Cash Advances	(1,890,084.06)	(2,175,288.23)
Advances to officers and employees	(1,890,084.06)	(2,175,288.23)
Prepayments	(3,824,699.99)	(89,858.32)
Advances to contractors for repair and maintenance of property, plant and equipment (not capitalizable)	(3,698,625.56)	-
Prepaid Insurance	(126,074.43)	(48,258.32)
Other Prepayments	-	(41,600.00)
Refund of Deposits	(71,715.43)	(90,325.00)
Payment of guaranty deposits	(21,615.43)	(47,800.00)
Refund of customers' deposits	(50,100.00)	(42,525.00)
Payment of Accounts Payable	(8,589,159.51)	(2,836,798.19)



DETAILED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2020

Remittance of Personnel Benefit Contributions and Mandatory Deductions	<u>(18,981,655.60)</u>	<u>(16,612,794.79)</u>
Remittance of taxes withheld	(8,814,593.17)	(7,642,188.55)
Remittance of SSS/Pag-IBIG/PhilHealth:		
Remittance of SSS	(2,500,265.00)	(2,105,525.53)
Remittance of PAG-IBIG	(2,272,140.67)	(1,583,785.70)
Remittance of PHIC	(1,088,736.87)	(726,887.28)
Remittance of other payables (DBP personal loans)	(4,305,919.89)	(4,554,407.73)
Release of Inter-Agency Fund Transfers	<u>(52,483,808.54)</u>	<u>(54,214,090.85)</u>
Release of other inter-agency advances:		
Land Related Costs/Advances for BCDA CY2020	(49,756,542.80)	(29,572,441.14)
Land Related Costs/Advances for BCDA Prior Year	(2,476,667.99)	(5,095,341.55)
Release of funds to Parent Corporation:		
SC Reservation-IHG - Rental	-	(6,009,444.69)
Treetop Adventure - Rental	-	(261,250.00)
Inbound Pacific Inc.-Mile Hi Center - Rental	-	(5,993,221.15)
Inbound Pacific Inc.-Cantinetta - Rental	-	(355,271.69)
Inbound Pacific Inc.-Cantinetta Variable-Rental Based on Sales	-	(8,156.16)
Rustan Coffee Corporation (Starbucks) - Rental	-	(292,889.70)
Remittance of PEZA - Rental	-	(5,529,916.64)
Scout Barrio Housing Project (SBHP)	(250,597.75)	(611,038.26)
Academia de Sophia International, Inc. - Rental	-	(318,452.87)
Academia de Sophia International, Inc. - Security Deposit	-	(166,667.00)
Other Disbursements	<u>(36,895.00)</u>	<u>(40,148.00)</u>
Refund of Guaranty/Security Deposits & Performance Bond	(36,895.00)	(40,148.00)
Total Cash Outflows	<u>(157,379,490.22)</u>	<u>(141,850,883.77)</u>
Adjustments	<u>(43,113,113.52)</u>	<u>(58,131,338.54)</u>
Reversing entry for unreleased checks in previous year	-	(33,483,520.54)
Other adjustments-Outflow (Fund transfers to Investments in Time Deposit)	(43,113,113.52)	(24,647,818.00)
Adjusted Cash Outflows	<u>(200,492,603.74)</u>	<u>(199,982,222.31)</u>
Net Cash Provided by/(Used in) Operating Activities	<u>(34,575,135.42)</u>	<u>(25,280,270.50)</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Cash Inflows		
Proceeds from Sale/Disposal of Property, Plant and Equipment	-	753,400.00
Collection of COB for Capital Outlay	1,695,000.00	1,168,000.00
Total Cash Inflows	<u>1,695,000.00</u>	<u>1,921,400.00</u>

DETAILED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2020

Cash Outflows

Purchase/Construction of Property, Plant and Equipment	<u>(806,365.50)</u>	<u>(672,010.54)</u>
Purchase of machinery and equipment	(602,972.64)	(672,010.54)
Purchase of transportation equipment	(203,392.86)	-
Purchase of Intangible Assets	<u>-</u>	<u>(360,000.00)</u>
Purchase of computer software	-	(360,000.00)
Total Cash Outflows	<u>(806,365.50)</u>	<u>(1,032,010.54)</u>
Net Cash Provided By/(Used In) Investing Activities	<u>888,634.50</u>	<u>889,389.46</u>

CASH FLOWS FROM FINANCING ACTIVITIES

Cash Inflows

Proceeds from Issuance of Capital Stock & Other Equity Securities	<u>-</u>	<u>-</u>
Total Cash Inflows	<u>-</u>	<u>-</u>

Cash Outflows

Payment of Cash Dividends	<u>(22,498,290.30)</u>	<u>-</u>
Total Cash Outflows	<u>(22,498,290.30)</u>	<u>-</u>
Net Cash Provided By/(Used In) Financing Activities	<u>(22,498,290.30)</u>	<u>-</u>

INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	(56,184,791.22)	(24,390,881.04)
Effects of Exchange Rate Changes on Cash and Cash Equivalents	-	(273.60)
CASH AND CASH EQUIVALENTS, JANUARY 1	80,749,808.92	105,140,963.56
CASH AND CASH EQUIVALENTS to date	<u>24,565,017.70</u>	<u>80,749,808.92</u>



**STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2020**

	Retained Earnings/ (Deficit)	Share Capital	Share Premium	TOTAL
BALANCE AT 01 JANUARY, 2019	(195,383,375.87)	383,814,000.00	78.97	188,430,703.10
CHANGES IN EQUITY FOR 2019				
Add/(Deduct):				
Issuance of Share Capital		-	-	-
Comprehensive Income for the Year	14,247,203.08			14,247,203.08
Other Adjustments	21,859,810.80			21,859,810.80
BALANCE AT 31 DECEMBER, 2019	(159,276,361.99)	383,814,000.00	78.97	224,537,716.98
CHANGES IN EQUITY FOR 2020				
Add/(Deduct):				
Issuance of Share Capital		-	-	-
Comprehensive Income for the Year	10,244,449.86			10,244,449.86
Dividends	(32,330,098.43)			(32,330,098.43)
Other Adjustments	(1,051,902.56)			(1,051,902.56)
BALANCE AT 31 DECEMBER, 2020	(182,413,913.12)	383,814,000.00	78.97	201,400,165.85

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