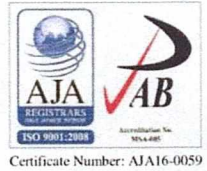




JOHN HAY MANAGEMENT CORPORATION
a member of The BCDA Group



TRIAL BALANCE
AS AT 31 DECEMBER 2020

NGA CODE	RCA CODE	ACCOUNT NAME	DEBIT	CREDIT
102	1010101000	Cash-Collecting Officer	27,367.68	
111-1	1010202004	Cash in Bank-LCCA-OPEX	12,003,829.03	
111-2	1010202005	Cash in Bank-LCCA-Generated Fund	166,963.61	
111-3	1010202006	Cash in Bank-LCCA-Scout Barrio Fund	149,033.75	
111-4	1010202007	Cash in Bank-LCCA-IHG Fund	381,049.60	
111-6	1010202009	Cash in Bank-LCCA-Adopt-A-Tree-Fund	402,031.78	
111-7	1010202010	Cash in Bank-LCCA-HDMF Remittance	28.90	
113	1010502001	Time Deposits-Local Currency, LBP GF1M	1,127,507.48	
114-5	1010502003	Time Deposits-Local Currency, IHG4.78M	5,033,758.86	
114-6	1010502004	Time Deposits-Local Currency, Ret. Fund	183,584.19	
114-13	1010502013	Time Deposits-Local Currency, GF5M	5,089,862.82	
113-3	1021101001	Investments in Time Deposits-LC, OF15M	16,212,210.32	
114-3	1021101003	Investments in Time Deposits-LC, OF18.5M	19,378,527.97	
114-4	1021101004	Investments in Time Deposits-LC, GF17.4M	19,620,875.67	
114-14	1021101005	Investments in Time Deposits-LC, CU7.2M	11,790,035.22	
114-15	1021101006	Investments in Time Deposits-LC, CU16.2M	16,287,019.75	
114-16	1021101007	Investments in Time Deposits-LC, GF20.3M	20,358,774.70	
117	1021102000	Investments in Time Deposits-FC, Ret. Fund	6,661,864.01	
121	1030101000	Accounts Receivable	10,206,616.13	
301	1030101200	Allowance for Impairment-Accounts Receivable		9,460,789.37
137	1030305000	Due from Other GCs	168,599.65	
141A	1030307000	Due from Parent Corporation	34,234,443.28	
146	1039901000	Receivables-Disallowances/Charges	12,703,280.57	
123	1039902000	Due from Officers & Employees	98,564.66	
149	1039999000	Other Receivables	115,573.39	
155	1040401000	Office Supplies Inventory	734,467.36	
168	1040413000	Construction Materials Inventory	3,913,431.81	
165	1040499000	Other Supplies & Materials Inventory	199,471.89	
181	1990201000	Advances to Contractors	536,522.34	
178	1990205000	Prepaid Insurance	47,808.07	
IT-G	1990206001	Input Tax-Goods	367,311.83	
IT-S	1990206002	Input Tax-Services	1,983,218.29	
IT-CG	1990206003	Input Tax-Capital Goods	236,182.83	
186	1990302000	Guaranty Deposits	1,785,531.50	
DOLF	1021301000	Financial Assets at Fair Value Through Other Co	5,500,000.00	
192	1029901000	Investments in Stocks	132,000.00	
211.1	1050102000	Investment Property, Buildings	34,188,014.90	
311.1	1050102100	Accumulated Depreciation-Investment Property, Buildings		18,559,077.67
202	1060299000	Other Land Improvements	1,555,611.42	
302	1060299100	Accumulated Depreciation-Other Land Improvements		758,271.26
211	1060401000	Buildings	4,678,338.13	

NGA CODE	RCA CODE	ACCOUNT NAME	DEBIT	CREDIT
311	1060401100	Accumulated Depreciation- Buildings		4,125,945.03
215	1060499000	Other Structures	8,878,948.84	
315	1060499100	Accumulated Depreciation-Other Structures		5,327,767.60
221	1060502000	Office Equipment	1,658,496.49	
321	1060502100	Accumulated Depreciation-Office Equipment		1,004,951.54
223	1060503000	ICT Equipment	6,879,551.65	
323	1060503100	Accumulated Depreciation-ICT Equipment		4,315,537.12
227	1060504000	Agricultural & Forestry Equipment	42,450.00	
327	1060504100	Accumulated Depreciation-Agricultural & Forestry Equipment		32,164.19
229	1060507000	Communication Equipment	87,500.01	
329	1060507100	Accumulated Depreciation-Communication Equipment		67,593.75
231	1060509000	Disaster Response & Rescue Equipment	19,040.00	
331	1060509100	Accumulated Depreciation-Disaster Response & Rescue Equipmen		17,136.00
234	1060510000	Military, Police & Security Equipment	135,900.00	
334	1060510100	Accumulated Depreciation-Military, Police & Security Equipment		135,892.00
223.1	1060512000	Printing Equipment	127,495.00	
323.1	1060512100	Accumulated Depreciation-Printing Equipment		81,610.50
236	1060514000	Technical & Scientific Equipment	208,800.00	
336	1060514100	Accumulated Depreciation-Technical & Scientific Equipment		187,920.00
240	1060599000	Other Machinery & Equipment	1,899,271.12	
340	1060599100	Accumulated Depreciation-Other Machinery & Equipment		963,452.06
241	1060601000	Motor Vehicles	16,701,630.26	
341	1060601100	Accumulated Depreciation-Motor Vehicles		7,601,742.05
222	1060701000	Furniture & Fixtures	3,009,987.61	
322	1060701100	Accumulated Depreciation-Furniture & Fixtures		2,529,699.82
223.2	1080102000	Computer Software	1,677,008.26	
323.2	1080102100	Accumulated Amortization-Computer Software		1,630,454.69
290	1999999000	Other Assets	6,882,130.28	
401	2010101000	Accounts Payable		4,770,333.69
401.1	2010101001	Accounts Payable - Accrued Expenses		10,633,286.49
403	2010102000	Due to Officers & Employees		557,121.50
412.1	2020101020	Due to BIR-EWT goods 1%		23,161.72
412.2	2020101006	Due to BIR-EWT services 2%		347,596.81
412.6	2020101007	Due to BIR-EWT prof./consultant 10%		7,350.00
412.6.1	2020101008	Due to BIR-EWT prof./consultant 15%		222,991.07
412.4	2020101001	Due to BIR-w/tax compensation		629,436.55
412.5.1	2020101021	Due to BIR-EVAT goods 5%		69,852.95
412.5.2	2020101005	Due to BIR-EVAT services 5%		877,266.07
412.3	2020101003	Due to BIR-Non-VAT services 3%		70,976.12
412.6.4	2020101014	Due to BIR-EWT dir.fees<720k 5%		7,500.00
414.1	2020103001	Due to Pag-IBIG - Premium		(1,382.23)
414.2	2020103002	Due to Pag-IBIG - MPL		10.00
415.1	2020104001	Due to PhilHealth-Premium		803.70
417.1	2020111001	Due to SSS - SSS Life and Retirement Premium		169.26

NGA CODE	RCA CODE	ACCOUNT NAME	DEBIT	CREDIT
417.3	2020111003	Due to SSS - Salary Loan		2,030.00
421A	2020110000	Due to Parent Corporation		3,271,511.67
ITR	2020113000	Income Tax Payable		2,377,034.06
TLIAB	2040101000	Trust Liabilities		1,023,404.41
426	2040104000	Guaranty/Security Deposits Payable		2,235,959.29
Cust Dep	2040105000	Customers' Deposits Payable		3,750.00
455.1	2050199000	Other Deferred Credits		1,120,293.16
455	2050201000	Unearned Revenue/Income-Investment Property		34,800.00
Div	2999909000	Dividends Payables		9,831,808.13
439	2999999000	Other Payables		150,287.99
502	3080101000	Share Capital		383,814,000.00
502A	3080102000	Share Premium		78.97
510	3070101000	Retained Earnings/(Deficit)	182,413,913.12	
TOTAL			478,881,436.03	478,881,436.03

Certified Correct:


JOSEPHINE Q. TECAN
 Accountant