Objective/ Measure		Formula W		Weight Rating System	Baseline Data (Actual)		2018	3rd Quarter (as of 30 Sept 2018)	
			Weight	Rating Cystem	2016	2017	Target	Actual	Weight
SOI	Develop Camp John Hay	as a Premier Touris	t and Invo	stment Destinatio	on				10.00%
SM	Number of new locators or development projects signed	Absolute number	10%	(Actual/Target) x Weight	3	3	4	4	
SM 2	Number of jobs generated in the JHSEZ	Absolute number	10%	(Actual/Target) x Weight	5,523	5,830	6,300	5,753	9.13%
SM 3	Gross sales of business enterprises within the JHSEZ	Absolute number	10%	(Actual/Target) x Weight	₱ 875.57 M	₱ 967 M	₱1.048 B	680,268,988.58	6.49%
SO 2	Ensure Sustainable Multip	le Use of Forest Wa	tershed					2.1	5.00%
	Quality Standards on Particulate Matter 10	Number of tests which resulted in Good Air Quality (0-54µg/ncm)/Total number of tests	10%	All or Nothing	(8/8) of the tests resulted in Good Quality Category	100% (8/8) of the tests resulted in Good Quality	of tests resulted in Good Air Quality	4 out of 4 of the tests resulted in Good Air Quality Q1 - Mile Hi = 22 ug/m3 and Ayala = 25 ug/m3 Q2 - Mile Hi = 32 ug/m3 and Ayala = 33 ug/m3 Q3 - awaiting for the EMB-CAR result	3.0070





		Objective/ Measure	Formula	Weight	Rating System	Baseline Data (Actual)		2018	3rd Quarter (as of 30 Sept 2018)	
						2016	2017	Target	Actual	Weight
CUSTOM	SM 5		Number of respondents who rated atleast Satisfactory (upper 2- boxes of a 5-point rating scale)/ Total	and the same of th		90.9% (Overall)	92% (Overall)	92% respondents rated JHMC as Excellent and/or Very Satisfactory (upper 2-boxes	Customer Statistaction	0.00%
		Sub-total	number of respondents	50%				of a 5-point rating scale)	Survey issued by the GCG.*	30.62%
CIAL	SM 6	Increase JHMC Revenues Increase internally generated revenue of JHMC	Actual amount	10%	(Actual / Target) x Weight 0%=if less than P6.43 Million	₱ 7.96 M	₱9 M	P 10.35 M	8,665,150.39	8.37%
FINANCIAL		Zone Revenue Collection Efficiency (includes Business Center for CUSA collection)	Actual Collection / Total Zone Revenue due for collection		(Actual / Target) x Weight 0%=if less than 85%	100%	100%	100%	100%	7.50%
		Sub-total		20%						15.87%





	Objective/ Measure	ve/ Measure Formula		Rating System	Baseline Da	Baseline Data (Actual)		3rd Quarter (as of 30 Sept 2018)	
		Formula	Weight	Rating system	2016	2017	Target	Actual	Weight
SO 5	Improve Efficiency and E	ffectiveness							0.000/
SM	B Issuance of ISO 14001 Environmental Management System	Actual accomplishment	5%	All or Nothing	a Established the Solid Waste Management and Hazardous Waste Management Manuals b On-going Assessment of the Environmental Impacts of JHMC processes and activities for submission to EMB-CAR c Regulatory and Permitting Review of Projects within the JHSEZ, and d Updating of a Comprehensive Information for Direct Environmental and Indirect Environmental Impacts of Projects in the JHSEZ.	Board- Approved Environmental Management System (EMS)	Certification under ISO 14001:2015 Standards	The JHMC EMS Manual was approved by the JHMC-BOD on 24 September 2018. The IQA will be conducted simultaneously with the QMS.	0.00%
IN EKNAL PROCESS	Percentage of Regulatory Permits for Business Enterprises issued within Applicable Processing Time	Number of requests processed within applicable processing time/ Total number of requests received	10%	(Actual/Target) x Weight 0% = if less than 95%			100%	Total: 200/201 Regulatory Permits for Business Enterprises were issued within applicable processing time as of 30 July 2018.	9.95%
RIEK						Average of 15 working days		68 out of 69 CECs were issued and processed within 15 working days	
					No Available Data	Average of five (5) working days upon payment of annual fees		23 out of 23 MEs, and 20 out of 20 EEs were issued and processed within five (5) working days upon payment of annual fees	
					8.04 mins. for renewal	15 mins. for renewal		89 out of 89 PTOs were processed within 15 minutes for renewal	
	Sub-total		15%						9.95%





	Objective/ Measure			RFORMANCE EVA	Baseline Data (Actual)		2018	3rd Quarter (as of 30 Sept 2018)	
		Formula	Weight	Rating System	2016	2017	Target	Actual	Weigl
	Establish and Maintain the ISO Certification for all processes	e Quality Managen Actual accomplishment	5%	All or Nothing	Passed Surveillance Audit	Passed Surveillance Audit	Certification under ISO 9001:2015 Standards	The following are the audit schedules with the Certifying Body for the certification: - Stage 1: 28-29 Nov. 2018 - Stage 2: 10-11 Dec. 2018.	0.009
SO 7 SM 1	Improve Technology and Number of processes automated	Infrastructure Sup Absolute Number	5%	All or Nothing	SEZAD Information System (Phase 2)	Development of a Board- Approved ICT Road Map	Board-approved ICT Disaster Recovery Plan; and Full Roll	1) The Disaster Recovery Plan will be presented to the JHMC- BOD and fully rolled- out in October 2018. 2) The enhanced prototype of the HIS will be uploaded by the 2nd week of September for testing and evaluation. This will be fully implemented by November 2018.	0.000





+	Objective/ Measure	Formula Wei	Weight	Weight Rating System	Baseline Data (Actual)		2018	3rd Quarter (as of 30 Sept 2018)	
					2016	2017	Target	Actual	Weight
SO 8	Improve Knowledge and S	kills, Professionalis	on and Ca	reer Developmen					0.000/
SM 12	Percentage of Employees Meeting Required Competencies	Actual accomplishment	5%	All or Nothing	Established Competency Model	Assess and Establish Competency Baseline of the Organization	Improve Competency Baseline	The assessment and evaluation to determine the improvement in the competency of the employees will be completed by December 2018.	0.00%
	Sub-total		15%						0.00%
1	TOTAL		100%		A STATE OF THE STA				56.45%

*The CSF rating using the old system of analysis (external) are 93.02% for the 1st Quarter, 95.26% for the 2nd Quarter and 97.85% for the 3rd Quarter. Prepared by: Certified by: BEVIENNE G. MALATEO-APALING IAN MOISES S. LARANJO Corporate Planning Assistant OIC, Corporate Planning Manager Finance Manager Date: Date: Date: Approved by: ALLAN R. GARCIA SILVESTRE C. AFABLE JANE THERESA G. TABALINGCOS Chairman of the JHMC-BOD President and CEO Vice President and COO Date: Date: Date: